

E: alcoholanddrugdelivery@gov.scot

NHS Chief Executive
Chief Officer of Integration Joint Board
ADP Chair

Copies to:
NHS Director of Finance
IJB Chief Finance Officers
Local Authority Chief Executive and Chief Financial Officers
ADP Co-ordinators

23 August 2018

PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE

1. I write to provide detail of the £20 million investment through our Programme for Government (PfG) to support activities around, seeking and supporting new innovative approaches, as well as responding to the needs of patients in a more joined up person centred way to tackle problem alcohol and drug use.

2. £17 million of this is being provided to NHS Boards for distribution to Integration Authorities (IAs) and Alcohol and Drug Partnerships (ADPs). Investment decisions on this funding will be made by IAs and ADPs.

3. I wrote to you on 31 May 2018 setting out Minister's expectations and allocations of funding to support the delivery of ADP services. This annual PfG investment is additional to that funding for the duration of this Parliament.

4. Whilst much has been achieved we face significant challenges across Scotland. We continue to see increases in drug/alcohol deaths; hospital stays as well as other related harms such as the transmission of blood borne viruses. Investment to address these harms should result in improved health and wellbeing amongst those affected by drug/alcohol problems (individuals, families and communities), as well as a reduction in future demand on higher tariff services.

Funding Streams

5. For 2018-19 we have allocated this investment across three funding streams (detailed in Annex A) which are:

1. **Local Improvement Fund**, resources for this will be allocated to NHS Boards for onward distribution to, and decision making by, IAs and ADPs and are the subject of this letter.

2. **A Challenge Fund**, which CORRA have agreed to manage on behalf of the Scottish Government. This fund will open coming months and provides an opportunity for local areas to bid for money to deliver long term system change.

3. **National Development Projects Fund**, provides opportunities for joint approaches at both a national and local level in projects of national significance.

6. The 2018-19 allocation of £17 million through the Local Improvement Fund for each IA is provided in Annex B. Ministers expect this funding to be used for the purposes as detailed within this letter.

Accountability

7. This funding will be issued to NHS Boards in September 2018 for onward delegation to IAs. ADPs and IAs should then agree local arrangements for improvements.

8. IAs hold responsibility for the effective investment of this budget to meet the needs of the affected population in the local area. We expect IAs to enable (and be accountable for) ADPs to develop an effective investment plan to deliver measureable improvements at a local level.

9. A reporting template from 2018-19 is set out in Annex C. It is our expectation that IAs work closely with ADPs and return this to alcoholanddrugdelivery@gov.scot for the attention of Amanda Adams by 26 October 2018.

Investment Areas

10. This funding is for the purposes set out in my letter of 31 May and to support investment in the following areas:

- Increased involvement of those with lived experience of addiction and recovery in the evaluation, design and delivery of services;
- Reduce waiting times for treatment and support services. Particularly waits for opioid substitution therapy (OST) including where these are reported as secondary waits under the LDP Standard;
- Improved retention in treatment particularly those detoxed from alcohol and those accessing OST;
- Development of advocacy services;
- Improved access to drug/alcohol treatment services amongst those accessing inpatient hospital services;
- Whole family approaches to supporting those affected by problem drug/alcohol use;
- Continued development of recovery communities.

11. As service delivery plans progress, we would expect that the amounts allocated to each funding stream may vary to reflect effective delivery at the frontline. This would also enable local areas to take the following approaches:

- Year 1 and beyond – invest to deliver the changes set out in this letter and my letter of 31 May 2018 to prepare the ground for longer term system change.

- Year 2/3 and beyond – Implement system change to deliver new models of care which include new approaches to delivering drug/alcohol treatment and support; whole family approaches; as well as integration with key services such as mental health, housing, general healthcare and employability services. The Challenge Fund will provide the opportunity for local areas to secure resources for the improved planning, testing and delivery of these approaches.
12. At the same time the National Development Projects Fund will enable a national focus to test new approaches to service delivery of national significance. We will work with key stakeholders to determine priorities. At this time this will include an alignment with the £50 million Ending Homelessness Together Fund announced through Programme for Government.
 13. During 2018-19 we plan to work with key partners to establish clear delivery arrangements for drug/alcohol services under the auspices of Community Planning, this will include the relationship between ADPs, IAs and other parts of Community Planning. This will help us to develop an understanding of shared expectations and best practice in delivery of these services and also enable local areas to develop local arrangements for delivery.
 14. If you have any queries, please contact Amanda Adams (Amanda.adams@gov.scot) 0131 244 2278.

DANIEL KLEINBERG
Deputy Director, Health Improvement Division
Population Health Directorate

PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE

FUNDING STREAMS

Funding Stream	Allocation	Mechanism
1. Local Improvement Fund	£17 million	<p>Funding is calculated through the NRAC funding model.</p> <p>Funding allocated to NHS Boards for onward delegation to IAs.</p> <p>Local progress to be reported through the ADP Annual Reports.</p>
2 Challenge Fund	£ 3 million	<p>Managed by CORRA. IAs/ADPs will be asked to make bids and evaluate progress. Includes contribution to Housing First work.</p>
3. National Development Projects		<p>Managed by Scottish Government. Joint approaches to investment.</p>

PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE

ALLOCATION TO INTEGRATED AUTHORITIES

NHS Board Name	NRAC Share	Health and Social Care Partnership	NRAC Share
Ayrshire & Arran	1,259,555	East Ayrshire	413,178
		North Ayrshire	462,922
		South Ayrshire	383,455
Borders	357,705	Scottish Borders	357,705
Dumfries & Galloway	506,503	Dumfries and Galloway	506,503
Fife	1,156,983	Fife	1,156,983
Forth Valley	921,290	Clackmannanshire and Stirling	433,575
		Falkirk	487,715
Grampian	1,678,337	Aberdeen City	666,404
		Aberdeenshire	719,229
		Moray	292,703
Greater Glasgow & Clyde	3,797,365	East Dunbartonshire	308,745
		East Renfrewshire	265,303
		Glasgow City	2,054,677
		Inverclyde	280,477
		Renfrewshire	577,233
		West Dunbartonshire	310,930
Highland	1,095,201	Argyll and Bute	315,091
		Highland	780,110
Lanarkshire	2,099,076	North Lanarkshire	1,092,250
		South Lanarkshire	1,006,826
Lothian	2,516,732	East Lothian	311,875
		Edinburgh	1,414,407
		Midlothian	267,626
		West Lothian	522,823
Orkney	82,029	Orkney Islands	82,029
Shetland	83,311	Shetland Islands	83,311
Tayside	1,334,200	Angus	366,337
		Dundee City	503,674
		Perth and Kinross	464,188
Western Isles	111,713	Eilean Siar (Western Isles)	111,713
Total	17,000,000		17,000,000

PROGRAMME FOR GOVERNMENT 2018-19: ADDITIONAL INVESTMENT IN SERVICES TO REDUCE PROBLEM DRUG AND ALCOHOL USE

2018-19 INVESTMENT PLANS AND REPORTING TEMPLATE

ADP:

Investment Area *	Key Challenge	Proposal & Intended Outcome	Anticipated Investment £	Anticipated Investment Measure - Progress
E.g. Improved retention in treatment, for those detoxing from alcohol			Year 1: Year 2: Year 3:	Please advise anticipated qualitative/quantitative source(s)
E.g. Support for family members including children			Year 1: Year 2: Year 3:	

Notes:

* As detailed in paragraph 9 of 2018-19 Programme for Government additional investment in services to reduce problem drug and alcohol use dated 23 August 2018

In submitting this completed Investment Plan, we are confirming that this has been signed off by both the ADP Chair and Integration Authority Chief Officer(s).