

DUMFRIES AND GALLOWAY INTEGRATION  
JOINT BOARD

# Annual Report and Financial Statements

For the Year Ended  
31 March 2020



DUMFRIES AND GALLOWAY  
**Health and Social Care**



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## Section 1: Management Commentary

### Introduction

This Management commentary provides an overview of the key messages in relation to the objectives and strategy of Dumfries and Galloway Integration Joint Board (the IJB) and its financial performance for the year ended 31<sup>st</sup> March 2020. It also provides an indication of the issues and risks which may impact upon the finances of the IJB in the future.

The IJB was established as a body corporate by order of the Scottish Ministers on 3 October 2015 as part of the establishment of the framework for the integration of Health and Social Care in Scotland under the Public Bodies (Joint Working) (Scotland) Act 2014.

The IJB has responsibility for the strategic planning and delivery of a defined range of Health and Adult Social Care services for the residents of Dumfries and Galloway.

Within Dumfries and Galloway, a unique model has been taken forward with all Acute services delegated to the IJB reflecting the co-terminosity of its Council and NHS boundaries. This has allowed a whole system approach to planning and delivery of services for an area of 2481 square miles and a population of 148,790. Dumfries and Galloway shares a border with South Ayrshire, Lanarkshire, Borders and Cumbria as per the map below.



Both Dumfries and Galloway Council and NHS Dumfries and Galloway, as the parties to the Integration Scheme have nominated 5 voting members for the IJB. The Council nominated Elected Members and the Health Board Non-Executive Directors. The Chair of the IJB in 2019/20 is a Council nominee and the Vice-Chair a Health Board Non-Executive.

The IJB has appointed a Chief Officer and a Chief Finance Officer to support its purpose and delivery of objectives along with a number of other non-voting Representative Advisory Members. These Representatives are chosen from the Third Sector, the Independent Sector, Carers, Service Users, Council and NHS Board staff.

Three Committees of the IJB have been established. These are:

- Performance and Finance Committee
- Clinical and Care Governance Committee
- Audit and Risk Committee

## Purpose and Objectives of the IJB

The main purpose of integration is to improve the wellbeing of families, communities and people who use Health and Social Care services, particularly those whose needs are complex and involve support from Health and Social Care at the same time.

The IJB has approved the following vision for the Health and Social Care Partnership as part of its approved Strategic Plan for 2016-19: *“Making our communities the best place to live active, safe and healthy lives by promoting independence, choice and control.”*

The Integration Scheme puts in place a framework designed to deliver the National Health and Wellbeing Outcomes prescribed by the Scottish Ministers in Regulations under Section 5(1) of the Public Bodies (Joint Working) (Scotland) Act 2014.

The IJB Strategic Plan sets out a number of strategic objectives and policy priorities with accompanying Implementation and Resource Plans, Performance Framework and Strategic Needs Assessment, all designed to ensure a direction of travel by the Partnership consistent with national objectives. The Partnership’s agreed strategic objectives are as follows:

- Enabling people to have more choice and control
- Supporting Carers
- Developing and strengthening communities
- Making the most of well-being
- Maintaining safe, high quality care and protecting vulnerable adults
- Shifting the focus from institutional care to home and community based care
- Integrated ways of working
- Reducing health inequalities
- Working efficiently and effectively
- Making the best use of technology

The Public Bodies Joint Working (Scotland) Act 2014 places a legislative requirement on integration authorities to review their strategic plans at least once in every relevant period (the current relevant period is 2018-21). The IJB has formally considered the position and agreed to retain its existing plan after seeking the views of its Strategic Planning Group (SPG) on the effectiveness of the arrangements for carrying out the integration functions and whether the integration authority should prepare a replacement Strategic Plan.

The IJB, having undertaken formal processes in regard to both the above through 2017/18, made the decision at their meeting on the 5<sup>th</sup> April 2018 to retain their current Strategic Plan. Consultation on the development of the next Strategic Commissioning Plan will commence during 2020/21.

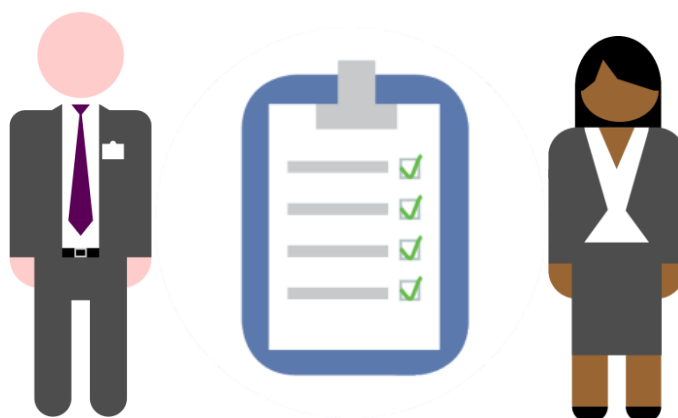
## Operational Delivery

The operational delivery of the IJB purpose and objectives is passed back to Dumfries and Galloway Council and NHS Dumfries and Galloway who in turn delegate the operational delivery to the Health and Social Care Partnership. This is led by the Chief Officer, supported by 6 General Managers covering:

- Community Health and Social Care Services
- Acute and Diagnostic Services
- Mental Health Services
- Women Children's and Sexual Health Services
- Facilities and Clinical Support Services
- Information Management and Technology (IM&T)

Other staff reporting directly to the Chief Officer provide strategic planning, performance and business support services to the Partnership.

In addition, a Programme Director to support the Sustainability and Modernisation (SAM) Programme was recruited and appointed during 2019/20 and took up post in March 2020.



## 2020/21 Financial Planning

The IJB, like many others, faces significant financial challenges and is required to operate within tight fiscal constraints for the foreseeable future due to the continuing difficult national economic outlook and increasing demand for services. A Financial Plan has been developed for 2020/21 with the objective that the IJB operates within the resource available. The Financial Plan reflects the agreement with Dumfries and Galloway Council on the level of additional investment by the Scottish Government into Social Care and the funding delegated by NHS Dumfries and Galloway from the Health budget.

The IJB has approved an ambitious agenda for change aimed at:

- Better integration of care and support to improve people's experience of Health and Social Care.
- Changing our primary approach to one of prevention and early intervention, shifting our focus away from 'crisis management'.

- Developing partnership approaches to care delivery that enable people to retain as high a level of independence as possible, and have greater choice and control over their own lives.
- Reducing inequalities in Health and Social Care.

### Update from the Chief Operating Officer

The Partnership delivered steady progress against its Annual Operating Plan objectives in the first three quarters of the year. The Financial Plan identified a requirement for substantial in-year savings and we were able to report continuing progress towards break-even whilst beginning to implement a more radical redesign programme.

Quarter four of 2019/20 saw the emergence of the COVID-19 virus in China and its rapid spread to western European countries including the UK. In NHS Dumfries & Galloway, the last two months of the year in particular were dominated by preparations for the impact of the virus on our services. We instigated enormous change across the Health and Care Partnership in a very short period of time so that we were in the best possible position to minimise fatalities from the virus.

Before the advent of COVID-19, the IJB was engaged in a Sustainability and Modernisation Programme aimed at improving workforce and financial resilience. It will be important that these redesign principles are built into the new models of care that will emerge in the virus' aftermath.

### COVID-19 Impact

In December 2019, COVID-19 was identified as the cause of an outbreak of respiratory illness in Hubei Province, China. By 31 January 2020, the first 2 cases were confirmed in the UK. On 11 March 2020, the World Health Organisation (WHO) declared COVID-19 as a pandemic (spread worldwide). We had our first positive case confirmed in Dumfries and Galloway on 16 March 2020.

Like all the regions of Scotland, Dumfries and Galloway has followed the Scottish Government's advice from the start of the COVID-19 pandemic. Early models for Dumfries and Galloway of the worst case scenario predicted around 6,000 hospital admissions and nearly as many deaths, if the virus spread unchecked.

We very quickly began preparing our teams for the potential worst case scenario. This involved a tremendous amount of planning, stock taking and risk assessment to enable us to manage a surge of critically ill people.

Some of the many changes include:

- Temporarily stopping elective (non-emergency) work
- Expanding our critical care capacity, including ventilators capacity
- Delivering as much care as possible through video chats and phone calls
- Creating a new COVID-19 assessment hub
- Retraining front line staff to be deployed elsewhere
- Expanding our ability to test people for COVID-19



At the time of writing this update, we are nearing the end of the first wave of infection. The social distancing measures, including a public lockdown, have been effective in slowing the spread of the disease to manageable levels. Although we still have people testing positive for COVID-19, the number of people needing critical care has dramatically reduced.

Therefore, we are now considering how to bring elective work, and other aspects of care and support that have been downscaled, back into service. First and foremost, we must assess the risks for people and staff using and delivering these services.

Until there is a reliable vaccine to help us fight the virus, there is still potential for there to be further waves of COVID-19 infection. We must plan care and support in a flexible way that enables us to manage any upsurges in COVID-19 in the future.

We are developing plans to set out the areas of activity we intend as a Partnership, to focus on during lower levels of COVID-19 demand. We are also discussing the measures we have in place to keep people safe during this time. In Dumfries and Galloway, health services are an integral part of the Health and Social Care Partnership, so we have developed our plan to reflect this.

We intend to make progress towards modernising and transforming care and support services to make them more sustainable and enable people to get the right support, in the right place, at the right time, every time. I would like to take this opportunity to thank and praise everyone who has contributed towards the incredible efforts to manage and control the spread of this terrible disease.

### **Financial Statements**

The financial statements for 2019/20 are set out on pages 26-27 of the accounts and incorporate financial and other information as required by the Code of Practice on Local Authority Accounting in the United Kingdom (*The Code*). The Statement of Accounting Policies included on pages 28-35 explains the basis for the recognition, measurement and disclosure of transactions and other events in the Financial Statements, to ensure that they present a 'true and fair view' of the IJB's financial performance. An explanation of each of the financial statements which follow and their purpose is shown at the top of each statement.

### **Financial Performance 2019/20**

The IJB delivered a balanced financial position for 2019/20. The IJB carried forward ringfenced reserves of £8.4m into 2019/20 relating to the balance of the Social Care Fund and Integrated Care Fund, as set out below. As at 31st March 2020, these had reduced to £2.5m as a result of agreed spend against the reserves during 2019/20, including the Primary Care Transformation and Mental Health Action 15 programmes of work. These are ringfenced reserves and are fully committed and remain set aside for the purposes they were originally allocated to. The IJB has no general reserves.

	31/03/19	31/03/20
Social Care Fund	£4.0m	£2.3m
Integrated Care Fund	£3.1m	£0
Primary Care Improvement Fund	£0.7m	£0
Mental Health Action 15	£0.1m	£0
Alcohol and Drugs Partnership	£0.5m	£0.2m
<b>TOTAL</b>	<b>£8.4m</b>	<b>£2.5m</b>

The IJB can retain these reserves for 2020/21, with the use of these reserves to support management of pressures within Social Care and development and transformation of new services across the Partnership to support the Strategic Plan aims, along with the specific initiatives that they were designated for.

Additional resources were provided in-year to the IJB from the NHS Board totalling £4.774m to support the overspend in the Health element of the delegated budget. The Integration Scheme sets out the arrangements for management of any overspend or underspends. The respective partners (NHS and Local Authority) are required to contribute additional resources dependent upon which area the overspend arose. This arrangement will be reviewed in the next update of the Integration Scheme. The review of the Integration Scheme will be completed by October 2020, although Scottish Government have confirmed this can be a review of the existing scheme rather than development of a completely new scheme.

### Financial Outlook and Key Risks

The IJB faces ongoing service and cost pressure arising from a range of factors. Both of the Parties to the IJB are facing challenges in meeting the demands for services within the finances available; this will have a direct consequence on the funding provided to the IJB. Within the IJB, the major risk to managing the financial position arises from demographic pressures and the consequent changes to demands for Health and Social Care. The significant growth anticipated in the number of older people and their need for suitable services, requires innovative solutions to allow services to be provided within the funding available, and the ability of the Partnership to transform services to help meet this demand. Increasingly, workforce sustainability pressures are becoming more challenging across both Acute and Primary Care services and whilst the increasing medical locum bill reflects the challenges around recruitment of medical staff, this is something which is a risk across all staff groups.

The Financial Plan, as agreed, reflects a significant saving challenge of £22.623m based on the resources allocated from the NHS Board and Local Authority with an opening gap of £13.064m after identifying savings of £9.559m, with a number of significant risks in the position. It is likely that this original savings plan is impacted by the COVID-19 crisis as delivery of savings are impacted by the diversion of organisational capacity to develop mobilisation plans to respond to the emergency.



## Key Financial Risks and Uncertainties

The management of financial risks during 2020/21 will continue to be critical for the IJB and there are already a number of further risks emerging that have not all been reflected in the financial position and as an IJB, we must acknowledge

The IJB agreed budget proposals for 2020/21 on the basis of “business as usual”; ongoing and developing COVID-19 issues highlight that this is not the case. It should be recognised that extraordinary costs are being incurred and will continue to be incurred for the foreseeable future. For accounting purposes, these costs will be recorded separately, with the assumption that costs will be covered by partners, and ultimately by government. The level of additional funding to support COVID-19 has not been confirmed by Scottish Government at the point of preparing this report.

The Partnership is required (through the NHS Board) to provide information on the additional costs associated with COVID-19 through a return to Scottish Government. This return aligns with the operational surge plans which have recently been revised to reflect the latest estimates for projected COVID-19 activity. This includes (amongst other things):

- Increased bed capacity in DGRI
- Use of Community Hospitals
- Community Assessment Hub
- Testing capacity
- Personal Protective Equipment (PPE) and other equipment costs
- Additional Social Care capacity to support delayed discharge
- Other Social Care measures to support providers

Much business as usual work has been stepped down during this COVID-19 crisis period, including the SAM programme work. Initial work has commenced to start the recovery planning/remobilisation work. A reassessment of all financial estimates (including savings plans) will need to be completed as soon into the new financial year as possible through the Quarter one process.

There are a number of key financial risks:

- The impact of the COVID-19 emergency and the ability of the Partnership to restart business as usual services without significant inefficiency and potential additional cost.
- Impact of COVID-19 on the efficiency plans and our ability to release savings during this emergency period.
- Increasing costs of medical locums which are being targeted through savings plans but remain a current risk.
- Restart and delivery of elective waiting times improvement plan and confirmation of additional resources requirements to deliver plans.
- Increased growth of referrals outwith the region across Scotland and into NHS England providers, and cost of services delivered outwith Dumfries and Galloway.
- Increasing demand and assessed need putting pressure on existing Health and Social Care staff resources and on available care provision.

- Lack of capacity both within residential and care at home settings requiring alternative models to be developed.
- Sustainability of the Social Care market due to financial and workforce pressures and impact of COVID-19.
- Need to develop new models of care to meet projected Social Care demographic increases alongside the running of current models.

### Analysis of Performance

Section 42 of the 2014 Public Bodies (Joint Working) (Scotland) Act requires that Performance Reports be prepared by the Partnership. The framework and flow of reporting have been previously agreed by Dumfries and Galloway IJB. Performance reports are available on our website here: <https://dghscp.co.uk/performance-and-data/our-performance/>.

As required by the Act, the IJB are planning to review their Strategic Plan. The IJB is currently reviewing how they can undertake effective consultation and engagement in the current environment in the midst of the COVID-19 crisis, and whether using virtual consultation methods will be effective and acceptable to members. This will potentially impact on timescales for delivery of the plan, with a timetable due to be discussed and agreed through the IJB over the next couple of months.

The Ministerial Strategic Group (MSG) for Health and Community Care requested that Partnerships report a further 6 indicators, on a quarterly basis. The performance against the MSG indicators is set out in the table below.

MSG ID	MSG Indicator	Definition	Period	Group	Objective	Actual
1.1	Unscheduled Admissions	Number of urgent and emergency inpatients or day cases admissions, all ages, based on first episode of stay, excludes geriatric long stay	2019	<18	216/ month average	241/ month average
1.2				18+	1,266 /month average	1,284/ month average
2a.1	Unscheduled Bed days	Number of urgent and emergency bed days, all ages, based on first episode of stay and subsequent continuous hospital stay, excludes geriatric long stay	2019	Acute <18	312/ month average	336/ month average
2a.2				Acute 18+	10,592/ month average	11,663/ month average
2c.1				Mental Health <18	166/ quarter average	125/ quarter average
2c.2				Mental Health 18+	6,536/ quarter average	8,068/ quarter average
3.1	Emergency Department Attendances	Number of people attending Emergency Departments or Minor Injury Units as new or unplanned return attendances, excludes planned returns	2019	<18	800/ month average	841/ month average
3.2				18+	3,153/ month average	3,069/ month average
4	Delayed Discharge Bed days	Number of bed days occupied by all people experiencing a delay in their discharge from hospital, acute and community settings	2019	18+	1,019/ month average	1,675/ month average
5	Percentage of last six months of life by setting	Proportion of days spent in each location in a person's last six months of life, excludes accidental deaths	2019p	All Ages	Community: 88.5% Acute Hospital: 8.7%	Community: 87.8% Acute Hospital: 8.6%
6	Balance of care	Proportion of days spent in each location in all people's lives over one year, based on population estimates and records of admissions in various settings	2018/ 19p	65+	Home supported or unsupported: 96.41% Institutional setting: 3.59%	Home supported or unsupported: 96.46% Institutional setting: 3.54%

(Source for all figures: Integration-performance-indicators-v1.30 provided by NSS Source team, not published publicly as official statistics)

Every six months, Area Committees are provided with a Locality Performance Report that enables Health and Social Care services in each locality to be accountable to their local community, in accordance with the Scheme of Integration. The latest reports can be found at the following links:

**Annandale and Eskdale Locality Report**

<https://dghscp.co.uk/wp-content/uploads/2020/06/Agenda-Item-5-Appendix-1.pdf>

**Nithsdale Locality Report**

<https://dghscp.co.uk/wp-content/uploads/2020/06/Agenda-Item-5-Appendix-2.pdf>

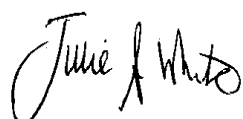
**Stewartry Locality Report**

<https://dghscp.co.uk/wp-content/uploads/2020/06/Agenda-Item-5-Appendix-3.pdf>

**Wigtownshire Locality Report**

<https://dghscp.co.uk/wp-content/uploads/2020/06/Agenda-Item-5-Appendix-4.pdf>

A review of annual performance of the IJB is prepared and published each year by the Partnership. At the time of drafting these accounts, it is unclear what the timeline for 2019/20 annual performance report will be as this is being reviewed as a result of the COVID-19 crisis and it is unlikely that the 31 July deadline will be achieved. This section will be updated in the final version of the accounts, once the position is clarified and a link to the published Performance report will be included in the accounts.



.....  
Julie White  
Chief Officer  
Dumfries and Galloway Integration Joint Board



.....  
Andy Ferguson  
Chair  
Dumfries and Galloway Integration Joint Board



.....  
Katy Lewis ACMA  
Chief Finance Officer  
Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020

## Section 2: Statement of Responsibilities

### Responsibilities of the Integration Joint Board

The Integration Joint Board is required to:

- Make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs (section 95 of the Local Government (Scotland) Act 1973). In Dumfries and Galloway Integration Joint Board, that officer is the Chief Finance Officer.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Ensure that the Financial Statements are prepared in accordance with legislation and so far as compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003).
- Approve the Annual Accounts for signature.

I confirm that these Annual Accounts were approved for signature by the Dumfries and Galloway Integration Joint Board at its meeting on 23<sup>rd</sup> September 2020.

Signed on behalf of Dumfries and Galloway Integration Joint Board.



.....  
Andy Ferguson  
Chair  
Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020

## Responsibilities of the Chief Finance Officer

The Chief Finance Officer, as S95 Officer, is responsible for the preparation of the IJB's Financial Statements which, in terms of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (*The Code*), are required to present a true and fair view of the financial position of the IJB at the accounting date and its transactions for the period.

In preparing these Financial Statements, the Chief Finance Officer has:

- Selected suitable accounting policies and then applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with the Code of Practice and legislation.
- Complied with the local authority Accounting Code (in so far as it is compatible with legislation).
- Kept proper accounting records which were up to date.
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of the Dumfries and Galloway Integration Joint Board at the reporting date and the transactions of Dumfries and Galloway Integration Joint Board for the year ended 31 March 2020.



.....  
Katy Lewis ACMA  
Chief Finance Officer  
Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020



## Section 3: Remuneration Report

### Introduction

This Remuneration Report is provided in accordance with the Local Authority Accounts (Scotland) Regulations 2014. It discloses information relating to the remuneration and pension benefits of specified IJB members and staff.

The information in the tables below is subject to external audit. The explanatory text in the Remuneration Report is reviewed by external auditors to ensure it is consistent with the financial statements.

### Integration Joint Board Membership

The voting members of the IJB are nominated by the parent organisations: Dumfries and Galloway Council and NHS Dumfries and Galloway. There are 5 voting members from each parent organisation. The table below shows the details of the voting members for 2019/20. Where no date is indicated, they were a member for the full year.

Name	Parent Organisation	To/From
Councillor Andy Ferguson	Dumfries and Galloway Council	
Councillor Ian Carruthers	Dumfries and Galloway Council	
Councillor Jane Maitland	Dumfries and Galloway Council	
Councillor Tommy Sloan	Dumfries and Galloway Council	Until 20/11/2019
Councillor Ros Surtees	Dumfries and Galloway Council	Until 20/11/2019
Councillor Elaine Murray	Dumfries and Galloway Council	From 21/11/2019
Councillor Andrew Giusti	Dumfries and Galloway Council	From 21/11/2019
Penny Halliday	NHS Dumfries and Galloway	
Lesley Bryce	NHS Dumfries and Galloway	
Grace Cardozo	NHS Dumfries and Galloway	
Laura Douglas	NHS Dumfries and Galloway	
Nick Morris	NHS Dumfries and Galloway	Until 30/04/2019
Stephen Hare	NHS Dumfries and Galloway	01/05/2019 – 31/10/2019
Melissa Gunn	NHS Dumfries and Galloway	01/11/2019 – 19/06/20

From 3 April 2019, the Chair of the IJB for 2019/20 was Andy Ferguson. Penny Halliday was nominated by the NHS Board to revert to the Vice-Chair role.

The IJB does not pay allowances or remuneration to the Voting Board members. Voting Board members are remunerated by their parent organisation. Voting Board members receive expenses from their parent organisation. The IJB does not have responsibilities, either in the current year or in future years, for funding any pension

entitlements of voting IJB members, therefore no pension rights disclosures are provided for the Chair or Vice Chair.

### Remuneration: Officers of the IJB

The IJB does not employ any staff in its own right, however, specific post-holding officers are Advisory members of the Board.

#### Chief Officer

Under section 10 of the Public Bodies (Joint Working) (Scotland) Act 2014, a Chief Officer for the IJB has to be appointed and the employing partner has to formally second the officer to the IJB. The pay arrangements for the Chief Officer have been determined by the NHS employer, with arrangements for NHS staff determined under national arrangements. The pay arrangements for NHS senior managers whose posts are part of the Executive and Senior Management Cohorts are, subject to Scottish Government Health and Social Care Directorates guidance, determined by the local NHS Remuneration Sub-Committee who ensures the application and implementation of fair and equitable systems for pay and for performance management on behalf of the NHS Board.

#### Other Officers

No other staff are appointed by the IJB under a similar legal regime. Other Advisory Board members who meet the criteria for disclosure are included in the disclosures below.

<b>Total 2018/19</b>	<b>Senior Employees</b>	<b>Salary, Fees and Allowances</b>	<b>Other Benefits</b>	<b>Total 2019/20</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b>100,011</b>	<b>Mrs J White</b> Chief Officer	104,800	0	<b>104,800</b>
<b>84,783</b>	<b>Mrs K Lewis</b> Chief Finance Officer	88,727	0	<b>88,727</b>

Remuneration for the Chief Officer and Chief Finance Officer reflects their total salary for both their roles within the IJB and also their NHS responsibilities, with remuneration also disclosed in the NHS Board accounts. Due to the integrated model in Dumfries and Galloway, no arbitrary apportionment of the remuneration between the two roles has been made with full remuneration disclosed.

In respect of officers' pension benefits, the statutory liability for any future contributions to be made rests with the relevant employing partner organisation. On this basis, there are no pensions liability reflected on the IJB balance sheet for the Chief Officer or any other officers.

The IJB, however, has responsibility for funding the employer contributions for the current year in respect of the officer time spent on fulfilling the responsibilities of their role on the IJB. The following table shows the total contributions during the year to

support officers' pension benefits. The table also shows the total value of accrued pension benefits which may include benefits earned in other employment positions and from each officer's own contributions.

Senior Employee	In-Year Pension Contributions		Accrued Pension Benefits		
	For Year to 31/03/19 £	For Year to 31/03/20 £		Difference From 31/03/19 £000	As at 31/03/20 £000
Mrs J White Chief Officer	14,225	14,358	Pension	5	32
			Lump sum	3	65
Mrs K Lewis Chief Finance Officer	11,893	12,156	Pension	3	33
			Lump sum	4	75
<b>Total</b>	<b>26,118</b>	<b>26,514</b>	<b>Pension</b>	<b>8</b>	<b>65</b>
			<b>Lump Sum</b>	<b>7</b>	<b>140</b>

Note: The figures in the "Difference from 31/03/19" columns represent the difference between the unrounded pension benefits as at 31 March 2020 and the unrounded pension benefits as at 31 March 2019, rounded to the nearest £1,000. In a small number of cases, basing the calculation on the rounded pension benefits as at 31 March 2020 and as 31 March 2019 results in a marginally higher or lower difference.

### Disclosure by Pay Bands

As required by the regulations, the following table shows the number of persons whose remuneration for the year was £50,000 or above, in bands of £5,000.

Number of Employees in Band 2018/19	Remuneration Band	Number of Employees in Band 2019/20
1	£80,000 - £84,999	0
0	£85,000 - £89,999	1
0	£90,000 - £94,999	0
0	£95,000 - £99,999	0
1	£100,000 - £104,999	1



.....  
Julie White  
Chief Officer  
Dumfries and Galloway Integration Joint Board



.....  
Andy Ferguson  
Chair  
Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020

## Section 4: Annual Governance Statement

This statement sets out the framework within which the IJB has put in place proper arrangements (known as the governance framework) for the governance of the IJB's affairs. The governance framework facilitates the effective exercise of the IJB's functions, ensuring that appropriate arrangements are in place for the management of risk and that appropriate systems of internal financial control are in place.

### Scope of Responsibility

Dumfries and Galloway IJB is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The IJB also has a duty under the Local Government Act 2003 to make arrangements to secure 'Best Value', through continuous improvement in the way in which its functions are exercised, having regard to economy, efficiency, effectiveness, the need to meet the equal opportunity requirements, and contributing to the achievement of sustainable development.

In discharging this overall responsibility, the IJB is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and which includes arrangements for the management of risk.

The IJB complies with the requirements of the Chartered Institute of Public Finance and Accountancy (CIPFA) Statement on "*The Role of the Chief Financial Officer in Local Government 2010*". The IJB's Chief Finance Officer (Section 95 Officer) has overall responsibility for the IJB's financial arrangements, and is professionally qualified and suitably experienced to lead the IJB's finance function and to direct finance staff.

The IJB Internal Audit function complies with the requirements of the United Kingdom Public Sector Internal Audit Standards 2013:

*"Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes".*

The IJB uses the systems of Dumfries and Galloway Council and NHS Dumfries and Galloway to manage its financial records. The operational delivery of services within the NHS Dumfries and Galloway and Dumfries and Galloway Council, on behalf of the IJB, is covered by their respective internal audit arrangements.

The Audit and Risk Committee performs a scrutiny role in relation to the application of the Public Sector Internal Audit Standards 2013 (PSIAS) and regularly monitors the performance of the IJB's Internal Audit service. The IJB has appointed a Chief Internal Auditor who has responsibility to review independently and report to the Audit and Risk Committee annually, to provide assurance on the adequacy and effectiveness of risk management, internal control and governance processes within the IJB.

Members and officers of the IJB are committed to the concept and delivery of sound governance and the effective delivery of IJB services.

This statement explains how the IJB has complied with the Framework and also meets the requirements of The Local Authority Accounts (Scotland) Regulations 2014 which requires all relevant bodies to prepare an annual governance statement.

### **The Purpose of the Governance Framework**

The governance framework comprises the systems and processes, culture and values by which the authority is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate services and value for money.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, objectives and outcomes and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the IJB's policies, objectives and outcomes, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.

The governance framework has been developed within Dumfries and Galloway IJB for the period ended 31 March 2020 and up to the date of approval of this statement of accounts.

### **The Governance Framework**

In relation to the development of its governance arrangements during 2015/16, the IJB has established a Strategic Planning Group as required by regulation to shape and influence the development of strategic plans, to provide views on any 'significant decision' being considered by the IJB and to provide support and comment within the Partnership on the development of policies across the full range of delegated functions. This has been reviewed and continues to be an effective mechanism around the review and scrutiny of the Strategic Plan. During 2017/18 a review of Strategic Plan was undertaken and the Board decided to retain the existing plan with the next update of the plan due to commence during 2020/21.

The IJB has three Committees supporting the operation of the Board. The Audit and Risk Committee comprises both Voting and Advisory members, and considers, scrutinises and reviews Audit and Risk matters, including these financial statements. The Audit and Risk Committee met 4 times during 2019/20.

The Clinical and Care Governance Committee (CCGC) and Performance and Finance Committee have been operational since the establishment of the IJB. This Committee provides assurance to the IJB of the quality and safety of the services commissioned via the IJB. The CCGC ensures that quality monitoring and governance arrangements are in place for the range of delegated functions and has met 4 times during 2019/20.



The Performance and Finance Committee monitors in detail financial and performance data including IJB financial savings plans. This committee met 4 times during 2019/20.

Following discussions between the Chief Officer, Chair and Vice Chair of the IJB and the Corporate Governance Officer, and supported by the Chief Executives of NHS Dumfries and Galloway and Dumfries and Galloway Council, it was agreed at the IJB on 22 April 2020 to implement the following temporary governance arrangements, once it was clear that the impact of the COVID-19 crisis could be significant. This included:

- Alternative decision making arrangements to be enacted in that the IJB will delegate authority to the Chief Officer in consultation with the Chair and Vice Chair of the IJB
- IJB Meetings will only take place on approval by the Chief Officer, Chair and Vice Chair
- All other meetings including Committees, Strategic Planning Group and Workshops are to be suspended until the COVID-19 situation improves or we receive guidance from Scottish Government
- Regular updates will be provided to Board Members
- Arrangements will be reviewed in line with any advice or guidance from Scottish Government

These temporary arrangements have been reviewed with a view to re-establishing them later in the year. The Audit and Risk Committee will meet on 7 September 2020 to ensure the appropriate scrutiny and review of the Annual Accounts and assurance processes.

The IJB has developed a range of governance related documents including: Standing Orders, Scheme of Delegation, Complaints Policy, Freedom of Information, and Risk Management Strategy. Through the work of the Audit and Risk Committee, it has been agreed that the Risk Strategy and risk arrangements for the Partnership should be reviewed as these have evolved since the initial risk strategy was developed at the inception of the IJB. This review is still underway.

A Register of Members Interests has been established for IJB Members. IJB Members have also been invited to sign the Code of Conduct for Members of Devolved Public Bodies. The IJB now has its own governance support separate from the NHS and Council following the successful training of an individual to undertake this role on behalf of the IJB.

The 4 Area Committees have a scrutiny role with regard to the implementation of the locality plans. The now developed performance reporting framework reflects this approach, with regular reports presented to the committees every six months. These reports have been refined during 2019/20 to meet the requirement of each committee.

The Chief Officer has undertaken a review of governance arrangements for the Partnership and is working with the Chief Executive and Chair of the NHS, Chief Executive and Leader of the Local Authority and Chair and Vice Chair of the IJB to agree arrangements locally.

Audit Scotland issued a report on progress with Health and Social integration during 2018/19, with a further review issued through the Ministerial Steering Group on key actions which Partnerships were required to progress. Scottish Government issued a self assessment template to be completed by Partnerships and this was progressed locally following a workshop with Audit Scotland. The Partnership developed an action plan associated with the Self Assessment work and this was updated during 2019/20, although the updated version has yet to be presented to the IJB due to the COVID-19 crisis.

During 2019/20 the IJB agreed three key strategic risks which were developed through the Health and Social Care Senior Management Team.

The three risks identified are as follows:

1. Failure to develop an adequate and effective Strategic Plan
2. Sufficiency or stability of resource to meet the needs set out in the Strategic Plan
3. Failure to make progress against the nine National Health and Wellbeing Outcomes

Over the course of 2019/20, the following weakness in our internal controls is being highlighted:

- The challenge of Delayed Discharges across the Partnership has led to weaknesses in delivery of our ambition to support individuals in the right place, at the right time, every time. The lack of a balance of demand and capacity in the care at home market alongside the challenges of recruitment have led to a renewed focus on our approach to managing flow across the Partnership. We were able to facilitate a significant improvement in our discharges during March 2020 during the COVID-19 emergency but we are not confident that this improvement will be sustained into 2020/21.

### **Internal Financial Control**

The IJB's system of internal controls is based on a framework of regular management information, financial regulations, administrative procedures, management supervision and a system of delegation and accountability. The Board uses the systems of Dumfries and Galloway Council and NHS Dumfries and Galloway to manage its financial records.

Development and maintenance of the systems is undertaken by the NHS Dumfries and Galloway and Dumfries and Galloway Council as part of the operational delivery of the Health and Social Care Partnership. In particular the system includes:

- Comprehensive budgeting systems.
- Setting targets to measure financial and other performance.
- Regular reviews of periodic and annual financial reports which indicate financial performance against forecasts and targets.
- Formal project management disciplines, as appropriate.

The Deputy Director of Finance, NHS Dumfries and Galloway and the Head of Finance and Procurement, Dumfries and Galloway Council have provided assurances that the charges for the services commissioned reflect the income and expenditure recorded in their financial systems and that they are complete and accurate reflecting appropriate charges.

Any system of control can only ever provide reasonable and not absolute assurance that control weaknesses or irregularities do not exist or that there is no risk of material errors, losses, fraud, or breaches of laws or regulations. Accordingly, the Partners of the Integration Board are continually seeking to improve the effectiveness of its systems of internal control.

The main objectives of the IJBs internal control systems are:

- To ensure adherence to policies and directives in order to achieve the organisation's objectives.
- To safeguard assets.
- To ensure the relevance, reliability and integrity of information, so ensuring as far as possible the completeness and accuracy of records.
- To ensure compliance with statutory requirements.

The system of financial control is reviewed to ensure continued effectiveness by the work of managers in the IJB and by the work of internal and external audit in their annual report and other reports.

### **Review of Effectiveness**

The review of effectiveness of the governance framework including the system of internal controls is informed by the work of the Health and Social Care Senior Management Team (H&SCSMT) within the IJB who have responsibility for the development and maintenance of the governance environment, the annual report by the Chief Internal Auditor, and also by reports/comments made by external audit and other review agencies and inspectorates.

The Chief Internal Auditor reports directly to the IJB Audit and Risk Committee on all audit matters with the right of access to the Chief Officer, Chief Finance Officer and the Chair of the Audit and Risk Committee.

In addition to regular reports to the IJB Audit and Risk Committee, the Chief Internal Auditor prepares an annual report for the Audit and Risk Committee. Internal Audit aims to give reasonable assurance on the IJB's systems of internal control using a risk based programme of work.

### Assurance

Subject to the above, and on the basis of the assurance provided, we consider that the governance and internal control environment operating during 2019/20 provides reasonable and objective assurance that any significant risk impacting on our principal objectives will be identified and actions taken to avoid or mitigate their impact. Systems are in place to continually review and improve the governance and internal control environment and action plans are in place to address identified areas for improvement.



.....  
Julie White  
Chief Officer  
Dumfries and Galloway Integration Joint Board



.....  
Andy Ferguson  
Chair  
Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020

## **Section 5: Independent Auditors Report**

### **Independent auditor's report to the members of Dumfries and Galloway Integration Joint Board and the Accounts Commission**

#### **Report on the audit of the financial statements**

##### **Opinion on financial statements**

We certify that we have audited the financial statements in the annual accounts of Dumfries and Galloway Integration Joint Board for the year ended 31 March 2020 under Part VII of the Local Government (Scotland) Act 1973. The financial statements comprise the Comprehensive Income and Expenditure Statement, Movement in Reserves Statement, Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union, and as interpreted and adapted by the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20 (the 2019/20 Code).

In our opinion the accompanying financial statements:

- give a true and fair view in accordance with applicable law and the 2019/20 Code of the state of affairs of the body as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union, as interpreted and adapted by the 2019/20 Code; and
- have been prepared in accordance with the requirements of the Local Government (Scotland) Act 1973, The Local Authority Accounts (Scotland) Regulations 2014, and the Local Government in Scotland Act 2003.

##### **Basis for opinion**

We conducted our audit in accordance with applicable law and International Standards on Auditing (UK) (ISAs (UK)), as required by the Code of Audit Practice approved by the Accounts Commission for Scotland. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We were appointed by the Accounts Commission on 31 May 2016. The period of total uninterrupted appointment is four years. We are independent of the body in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. Non-audit services prohibited by the Ethical Standard were not provided to the body. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern basis of accounting

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Chief Finance Officer has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the body's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Risks of material misstatement

We report in a separate Annual Audit Report, available from the Audit Scotland website, the most significant assessed risks of material misstatement that we identified and our conclusions thereon.

Responsibilities of the Chief Finance Officer and Dumfries and Galloway Integration Joint Board for the financial statements

As explained more fully in the Statement of Responsibilities, the Chief Finance Officer is responsible for the preparation of financial statements that give a true and fair view in accordance with the financial reporting framework, and for such internal control as the Chief Finance Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Chief Finance Officer is responsible for assessing the body's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate. The Dumfries and Galloway Integration Joint Board is responsible for overseeing the financial reporting process.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, intentional omissions, misrepresentations, or the override of internal control. The capability of the audit to detect fraud and other irregularities depends on factors such as the skillfulness of the perpetrator, the frequency and extent of manipulation, the degree of collusion involved, the relative size of individual amounts manipulated, and the seniority of those individuals involved. We therefore design and perform audit



procedures which respond to the assessed risks of material misstatement due to fraud. A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Other information in the annual accounts**

The Chief Finance Officer is responsible for the other information in the annual accounts. The other information comprises the information other than the financial statements, the audited part of the Remuneration Report, and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon except on matters prescribed by the Accounts Commission to the extent explicitly stated later in this report. In connection with our audit of the financial statements, our responsibility is to read all the other information in the annual accounts and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Report on other requirements**

#### **Opinions on matters prescribed by the Accounts Commission**

In our opinion, the audited part of the Remuneration Report has been properly prepared in accordance with The Local Authority Accounts (Scotland) Regulations 2014.

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Management Commentary for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with statutory guidance issued under the Local Government in Scotland Act 2003; and
- the information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with the Delivering Good Governance in Local Government: Framework (2016).

#### **Matters on which we are required to report by exception**

We are required by the Accounts Commission to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements and the audited part of the Remuneration Report are not in agreement with the accounting records; or

- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

### Conclusions on wider scope responsibilities

In addition to our responsibilities for the annual accounts, our conclusions on the wider scope responsibilities specified in the Code of Audit Practice, including those in respect of Best Value, are set out in our Annual Audit Report.

### Use of our report

This report is made solely to the parties to whom it is addressed in accordance with Part VII of the Local Government (Scotland) Act 1973 and for no other purpose. In accordance with paragraph 120 of the Code of Audit Practice, we do not undertake to have responsibilities to members or officers, in their individual capacities, or to third parties.



.....  
Joanne Brown (for and on behalf of Grant Thornton UK LLP)  
110 Queen Street  
Glasgow  
G1 3BX

23<sup>rd</sup> September 2020

## Section 6: Comprehensive Income and Expenditure Statement

This statement shows the cost of providing services for the year according to accepted accounting practices.

2018/19 £000		Note	2019/20 £000
	<b>Expenditure</b>		
368,075	Health and Social Care	8	388,873
119	Operational Costs	5	152
<b>368,194</b>	<b>Cost of services</b>		<b>389,025</b>
(369,810)	Partners Funding Contributions	6	(383,138)
(1,616)	<b>(Surplus)/deficit on provision of services and total comprehensive income and expenditure</b>		<b>5,887</b>

There are no statutory or presentation adjustments which affect the IJB's application of the funding received from partners. The movement in the General Fund balance is therefore solely due to the transactions shown in the Comprehensive Income and Expenditure Statement. Consequently, an Expenditure and Funding Analysis is not required to be provided in these annual accounts.

The in-year overspend was a planned overspend with agreement of the use of reserves confirmed with the partner organisations.

## Section 7: Movement in Reserves Statement

This statement shows the movement in the year on the IJB's reserves. The movements which arise due to statutory adjustments which affect the General Fund balance are separately identified from the movements due to accounting practices.

### Movement in Reserves during 2019/20

	General Fund £000	Unusable Reserves £000	Total Reserves £000
<b>Opening Balance at 31 March 2019</b>	8,427		8,427
Total comprehensive Income and Expenditure	(5,887)		(5,887)
Increase or (Decrease) in 2019/20	<b>(5,887)</b>		<b>(5,887)</b>
<b>Closing Balance at 31 March 2020</b>	<b>2,540</b>		<b>2,540</b>

### Movement in Reserves during 2018/19

	General Fund £000	Unusable Reserves £000	Total Reserves £000
<b>Opening Balance at 31 March 2018</b>	6,811	0	6,811
Total comprehensive Income and Expenditure	1,616	0	1,616
Increase or (Decrease) in 2018/19	<b>1,616</b>	<b>0</b>	<b>1,616</b>
<b>Closing Balance at 31 March 2019</b>	<b>8,427</b>	<b>0</b>	<b>8,427</b>

### Section 8: Balance Sheet as at 31 March 2020

The Balance Sheet shows the value of the IJB's assets and liabilities as at the Balance Sheet date. The net assets of the IJB (assets less liabilities) are matched by the reserves held by the IJB.

2018/19 £000		Note	2019/20 £000
8,427	<b>Current Assets</b> Short Term Debtors	7	2,540
0	<b>Current Liabilities</b> Short Term Creditors		0
<b>8,427</b>	<b>Net Assets</b>		<b>2,540</b>
8,427	Usable Reserves – General Fund	9	2,540
0	Unusable Reserves		0
<b>8,427</b>	<b>Total Reserves</b>		<b>2,540</b>



.....  
 Katy Lewis ACMA  
 Chief Finance Officer  
 Dumfries and Galloway Integration Joint Board

23<sup>rd</sup> September 2020

## Section 9: Notes to the Financial Statements

### Note 1: Accounting policies

#### i. General principles

The Financial Statements summarise the IJB's transactions for the 2019/20 financial year and its position at the year end of 31 March 2020.

The Dumfries and Galloway IJB was established under the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014 and is a Section 106 body as defined in the Local Government (Scotland) Act 1973.

The Financial Statements are therefore prepared in compliance with the Code of Practice on Local Authority Accounting in the United Kingdom 2019/20, supported by International Financial Reporting Standards (IFRS), unless legislation or statutory guidance requires different treatment.

The accounts are prepared on a going concern basis, which assumes that the IJB will continue in operational existence for the foreseeable future. The historic cost convention has been adopted.

#### ii. Accruals of expenditure and income

Activity is accounted for in the year that it takes place, not simply when settlement in cash occurs. In particular:

- Expenditure is recognised when goods or services are received and their benefits are used by the IJB.
- Income is recognised when the IJB has a right to the income, for instance by meeting any terms and conditions required to earn the income, and receipt of the income is probable.
- Where income and expenditure have been recognised but settlement in cash has not taken place, a debtor or creditor is recorded in the Balance Sheet.
- Where debts may not be received, the balance of debtors is written down

#### iii. Funding

The IJB is primarily funded through funding contributions from the statutory funding partners, Dumfries and Galloway Council and NHS Dumfries and Galloway. Expenditure is incurred as the IJB commissions' specified Health and Social Care services from the funding partners for the benefit of service recipients in Dumfries and Galloway.

#### iv. Cash and cash equivalents

The IJB does not operate a bank account or hold cash. Instead the funding partners utilise, as directed by the IJB, the amount of funding due to the IJB to pay for services. Consequently the IJB does not present a 'Cash and Cash Equivalent' figure on the balance sheet. The balance of funding due to or from

each funding partner as at 31<sup>st</sup> March is represented as a debtor or creditor on the IJB's Balance Sheet.

**v. Offsetting of Debtors and Creditors**

The IJB and the funding partners have confirmed that there is a 'right of offset', and that there is an intention to allow settlement of balances to be undertaken on a net basis. On this basis the IJB's financial statements present the balances due to and from the funding partners on a net basis rather than as separate creditors and debtors. The offsetting of debtors and creditors by the IJB primarily relates to the funding contributions due from the funding partners and the commissioning expenditure that the IJB is committed to paying the funding partners for. Details of the net balances due to or from the funding partners are disclosed in Note 10: Related Parties.

**vi. Employee benefits**

The IJB does not directly employ staff. Staff are formally employed by the funding partners who retain the liability for pension benefits payable in the future. The Board therefore does not present a Pensions Liability on its Balance Sheet.

The IJB has a legal responsibility to appoint a Chief Officer. More details on the arrangements are provided in the Remuneration Report. The charges for the Chief Officer and Chief Finance Officer from the employing partner are treated as employee costs.

**vii. Provisions, contingent liabilities and contingent assets**

Provisions are liabilities of uncertain timing or amount. A provision is recognised as a liability on the balance sheet when there is an obligation as at 31 March due to a past event; settlement of the obligation is probable; and a reliable estimate of the amount can be made. Recognition of a provision will result in expenditure being charged to the Comprehensive Income and Expenditure Statement and will normally be a charge to the General Fund.

A contingent liability is a possible liability arising from events on or before 31 March, whose existence will only be confirmed by later events. A provision that cannot be reasonably estimated, or where settlement is not probable, is treated as a contingent liability. A contingent liability is not recognised in the IJB's Balance Sheet, but is disclosed in a note where it is material.

A contingent asset is a possible asset arising from events on or before 31 March, whose existence will only be confirmed by later events. A contingent asset is not recognised in the IJB's Balance Sheet, but is disclosed in a note only if it is probable to arise and can be reliably measured.

**viii. Reserves**

The IJB's reserves are classified as either Usable or Unusable Reserves.



The IJB's only Usable Reserve is the General Fund. The balance of the General Fund as at 31 March shows the extent of resources which the IJB can use in later years to support service provision.

#### **ix. Indemnity Insurance**

The IJB has indemnity insurance for costs relating primarily to potential claim liabilities regarding Board member and officer responsibilities. NHS Dumfries and Galloway and Dumfries and Galloway Council have responsibility for claims in respect of the services that they are statutorily responsible for and that they provide.

Unlike NHS Boards, the IJB does not have any 'shared risk' exposure from participation in CNORIS. The IJB participation in the CNORIS scheme is therefore analogous to normal insurance arrangements.

Known claims are assessed as to the value and probability of settlement. Where it is material the overall expected value of known claims taking probability of settlement into consideration is provided for in the IJB's Balance Sheet.

The likelihood of receipt of an insurance settlement to cover any claims is separately assessed and, where material, presented as either a debtor or disclosed as a contingent asset.

#### **x. Segmental Reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the IJB.

#### **xi. VAT**

The IJB is not registered for VAT and as such the VAT is settled or recovered by the partner agencies.

The VAT treatment of expenditure in the IJB's accounts depends on which of the partner agencies is providing the service as these agencies are treated differently for VAT purposes.

Where the Council is the provider, Income and Expenditure excludes any amounts related to VAT, as all VAT collected is payable to HM Revenues & Customs (HMRC) and all VAT paid is recoverable from it. Where the NHS is the provider, expenditure incurred will include irrecoverable VAT as generally the NHS cannot recover VAT paid as input tax and will seek to recover its full cost as Income from the Commissioning IJB.

#### **Note 2: Accounting Standards issued not adopted**

The Code requires the disclosure of information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. The IJB considers that there are no such standards that would have a significant impact on the annual accounts.

### Note 3: Critical Judgements and Estimation uncertainty

The Financial Statements include some estimated figures and critical judgements. Estimates are made taking into account the best available information, however actual results could differ from the assumptions and estimates used.

### Note 4: Events after the Reporting Period

The Annual Accounts were authorised for issue by the Chief Finance Officer on 30<sup>th</sup> June 2020 and are due to be signed on the 23<sup>rd</sup> September 2020. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31<sup>st</sup> March 2020, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

### Note 5: Expenditure and Income Analysis

2018/19 £000		2019/20 £000
62,514	Services Commissioned from Dumfries & Galloway Council	66,826
305,561	Services Commissioned from NHS Dumfries & Galloway	322,047
91	Employee Benefits Expenditure	122
3	Insurance and Related Expenditure	3
25	Auditor Fee: External Audit Work	27
(369,810)	Partners Funding Contributions	(383,138)
<b>(1,616)</b>	<b>(Surplus)/deficit on the provision of services</b>	<b>5,887</b>

### Note 6: Partners Funding Contributions

2018/19 £000		2019/20 £000
62,975	Funding Contribution from Dumfries & Galloway Council	65,138
306,835	Funding Contribution from NHS Dumfries & Galloway	318,000
0	Other Non-ringfenced grants and contributions	0
<b>369,810</b>	<b>Partners Funding Contributions</b>	<b>383,138</b>

The funding contribution from the NHS Board shown above includes no funding for 'set aside' resources relating to Acute hospital and other resources as the NHS has delegated all strategic and operational responsibility to the IJB for all Acute hospital budgets which are included in the funding contributions agreed. The Council contributions shown include Resource Transfer but are net of Social Care Fund spend which transfers from the NHS.

The funding contributions from the partners shown above include all funding provided to partners from the Social Care Fund and Integrated Care Fund and any specific funding provided to the partner agencies for service provision.

### Note 7: Short Term Debtors

2018/19 £000	Debtor	2019/20 £000
4,445	NHS Dumfries and Galloway	246
3,982	Dumfries and Galloway Council	2,294
<b>8,427</b>	<b>Total Short Term Debtors</b>	<b>2,540</b>

### Note 8: Segmental Analysis

Segmental analysis, as required under IFRS has been reported for each service group commissioned by the IJB.

2018/19 £000	Service	2019/20 £000
13,972	Adult Social Work, Children & Families, Addictions	15,662
224	Adults with Addiction/Substance Misuse	224
101	Children & Families	90
17,160	Older People	16,908
5,543	People with Physical Disability	5,830
21,990	People with a Learning Disability	24,384
1,367	People with Mental Health Need	1,717
2,157	Strategic Planning	2,011
<b>62,514</b>	<b>Services Commissioned from Dumfries &amp; Galloway Council</b>	<b>66,826</b>
114,042	Acute & Diagnostics Directorate	122,953
4,956	E Health	5,052
16,507	Facilities & Clinical Support	16,572
21,546	Mental Health Directorate	23,139
62,856	Community Health & Social Care (NHS)	66,011
42,706	Primary Care Services	47,404
22,630	Resource Transfer/ Social Care Fund/ Strategic Planning	18,587
20,318	Women & Children's Directorate	22,329
<b>305,561</b>	<b>Services Commissioned from NHS Dumfries &amp; Galloway</b>	<b>322,047</b>
<b>368,075</b>	<b>Health and Social Care</b>	<b>388,873</b>

The 2018/19 segmental numbers have been restated for comparability to reflect an additional line in the NHS numbers for Primary Care Services (separated from the Community Health and Social Care number).

### Note 9: Movement in reserves

The IJB holds a balance on the General Fund for two main purposes:

- To earmark funds which are to be used for specific purposes in the future, such as known or predicted future expenditure needs. This supports strategic financial management. This reflects the timing of ringfenced allocations which needs to be matched to specific expenditure and release of reserves depends on timing and nature of expenditure which spans financial years.
- To provide a contingency fund to cushion the impact of unexpected events or emergencies. This is regarded as a key part of the IJB's risk management framework.

The tables below shows the movements on the General Fund balance, analysed between those elements earmarked for specific planned future expenditure and the amount held as a general contingency.

Current Year	Balance at 31 March 2019 £000	Transfers Out 2019/20 £000	Transfers In 2019/20 £000	Balance at 31 March 2020 £000
Integrated Care Fund	3,158	(3,158)	0	0
Primary Care Improvement Plans	659	(659)	0	0
Action 15 - Mental Health	124	(124)	0	0
Alcohol and Drug Partnerships	504	(258)	0	246
Social Care Fund	3,982	(1,688)	0	2,294
Total Earmarked	8,427	(5,887)	0	2,540
Contingency	0			
<b>General Fund</b>	<b>8,427</b>	<b>(5,887)</b>	<b>0</b>	<b>2,540</b>

Prior Year	Balance at 31 March 2018 £000	Transfers Out 2018/19 £000	Transfers In 2018/19 £000	Balance at 31 March 2019 £000
Integrated Care Fund	3,289	(131)	0	3,158
Social Care Fund	3,522	0	460	3,982
Total Earmarked	6,811	(131)	1,747	8,427
Contingency	0	0	0	0
<b>General Fund</b>	<b>6,811</b>	<b>0</b>	<b>1,616</b>	<b>8,427</b>

### Note 10: Related parties

The IJB has related party relationships with NHS Dumfries and Galloway and Dumfries and Galloway Council. In particular, the nature of the Partnership means that the IJB may influence, and be influenced by, its partners.

Both the NHS and Local Authority provide a range of services to the IJB for corporate support, including finance, human resources, admin and corporate services. These services are provided free of charge as services in kind. The following tables provide additional information on the related party transactions.

2018/19 £000	Transactions with NHS Dumfries and Galloway	2019/20 £000
(306,835)	Funding Contributions received from the NHS Board	(318,000)
305,561	Expenditure on Services Provided by the NHS Board	322,047
90	Key Management Personnel: Advisory Board Members	122
28	Support Services	30
<b>(1,156)</b>	<b>Net Transactions with NHS Dumfries &amp; Galloway</b>	<b>4,199</b>

#### Notes

Key Management Personnel: The Advisory Board members employed by the NHS Board and recharged to the IJB include the Chief Officer and the Chief Finance Officer.

As at 31/03/19 £000	Balances with NHS Dumfries and Galloway	As at 31/03/20 £000
4,445	Debtor balances: Amounts due from the NHS Board	246
0	Creditor balances: Amounts due to the NHS Board	
<b>4,445</b>	<b>Net Balance with NHS Dumfries &amp; Galloway</b>	<b>246</b>

2018/19 £000	Transactions with Dumfries and Galloway Council	2019/20 £000
(62,974)	Funding Contributions received from the Council	(65,138)
62,514	Expenditure on Services Provided by the Council	66,826
<b>(460)</b>	<b>Net Transactions with Dumfries &amp; Galloway Council</b>	<b>1,688</b>

As at 31/03/19 £000	Balances with Dumfries and Galloway Council	As at 31/03/20 £000
3,982	Debtor balances: Amounts due from the Council	2,294
0	Creditor balances: Amounts due to the Council	0
<b>3,982</b>	<b>Net Balance with Dumfries &amp; Galloway Council</b>	<b>2,294</b>

### Note 11: Contingent Liabilities

A review of potential contingent assets and liabilities has been undertaken for the IJB and none have been identified at 31 March 2020.

## Section 10: Glossary of Terms

While the terminology used in this report is intended to be self-explanatory, it may be useful to provide additional definition and interpretation of the terms used.

### **A&E**

Accident & Emergency

### **Accounting Period**

The period of time covered by the Financial Statements, normally a period of twelve months commencing on 1 April. The end of the accounting period is the Balance Sheet date.

### **Accruals**

The concept that income and expenditure are recognised as they are earned or incurred, not as money is received or paid.

### **ACMA**

Associate of the Chartered Institute of Management Accountants

### **Asset**

An item having value to the IJB in monetary terms. Assets are categorised as either current or non-current. A current asset will be consumed or cease to have material value within the next financial year (eg. cash and stock). A non-current asset provides benefits to the IJB and to the services it provides for a period of more than one year.

### **Audit of Financial Statements**

An independent examination of the IJB's financial affairs.

### **Balance Sheet**

A statement of the recorded assets, liabilities and other balances at the end of the accounting period.

### **CCGC**

Clinical and Care Governance Committee

### **CIES**

Comprehensive Income and Expenditure Statement

### **CIPFA**

The Chartered Institute of Public Finance and Accountancy.

### **CNORIS**

The Clinical Negligence and Other Risks Indemnity Scheme.

### **Creditor**

Amounts owed by the IJB for work done, goods received or services rendered within the accounting period, but for which payment has not been made by the end of that accounting period.

### **Debtor**



Amount owed to the IJB for works done, goods received or services rendered within the accounting period, but for which payment has not been received by the end of that accounting period.

### **Depreciation**

The measure of the cost of wearing out, consumption or other reduction in the useful economic life of the IJB's non-current assets during the accounting period, whether from use, the passage of time or obsolescence through technical or other changes.

### **DGHSCP**

Dumfries and Galloway Health and Social Care Partnership

### **Entity**

A body corporate, Partnership, trust, unincorporated association or statutory body that is delivering a service or carrying on a trade or business with or without a view to profit. It should have a separate legal personality and is legally required to prepare its own single entity financial statements.

### **Events after the Balance Sheet Date**

Events after the Balance Sheet date are those events, favourable or unfavourable, that occur between the Balance Sheet date and the date when the Financial Statements are authorised for issue.

### **Exceptional Items**

Material items which derive from events or transactions that fall within the ordinary activities of the IJB and which need to be disclosed separately by virtue of their size or incidence to give a fair presentation of the financial statements.

### **GP**

General Practice

### **H&SCSMT**

Health and Social Care Senior Management Team

### **Health and Social Care Partnership**

Is the name given to the Parties' service delivery organisation for functions which have been delegated to the IJB.

### **HMRC**

HM Revenue and Customs

### **IAS**

International Accounting Standards.

### **IFRS**

International Financial Reporting Standards.

### **IJB**

Integration Joint Board

### **IM&T**

Information, Management and Technology.

### **LASAAC**

The Local Authority (Scotland) Accounts Advisory Committee.

### **Liability**

A liability is where the IJB owes payment to an individual or another organisation. A current liability is an amount which will become payable or could be called in within the next accounting period eg. creditors or cash overdrawn. A non-current liability is an amount which by arrangement is payable beyond the next year at some point in the future or will be paid off by an annual sum over a period of time.

### **MSG**

Ministerial Strategic Group

### **PPE**

Personal Protective Equipment

### **Provisions**

An amount put aside in the financial statements for future liabilities or losses which are certain or very likely to occur but the amounts or dates of when they will arise are uncertain.

### **PSIAS**

Public Sector Internal Audit Standards 2013

### **Related Parties**

Bodies or individuals that have the potential to control or influence the IJB or to be controlled or influenced by the IJB. For the IJB's purposes, related parties are deemed to include Elected Members, the Chief Executive, the Executive Directors and their close family and household members.

### **Remuneration**

All sums paid to or receivable by an employee and sums due by way of expenses allowances (as far as these sums are chargeable to UK income tax) and the monetary value of any other benefits received other than in cash.

### **Reserves**

The accumulation of surpluses, deficits and appropriation over past years. Reserves of a revenue nature are available and can be spent or earmarked at the discretion of the IJB. Some capital reserves such as Fixed Asset Restatement Account cannot be used to meet current expenditure.

### **S95 Officer**

The Integration Joint Board is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs (section 95 of the Local Government (Scotland) Act 1973). In Dumfries and Galloway Integration Joint Board that officer is the Chief Finance Officer.

### **SAM**

Sustainability and Modernisation Programme

### **SPG**

Strategic Planning Group

**The Code**

The Code of Practice on Local Authority Accounting in the United Kingdom

**Useful Economic Life**

The period over which the local authority will derive benefits from the use of a non-current asset.

**WHO**

World Health Organisation