



Integration Joint Board

5<sup>th</sup> April 2018

This Report relates to  
Item 9 on the Agenda

# Strategic Planning Group Review of the Strategic Plan

*(Paper presented by Vicky Freeman)*

*For Noting*

<b>Approved for Submission by</b>	Julie White, Chief Officer
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<b>List of Background Papers</b>	IJB 27 <sup>th</sup> July 2017 Agenda Item 7 Review of Health and Social Care Strategic Plan
<b>Appendices</b>	Appendix 1 – Strategic Planning Group Review: The Strategic Plan 2016-19

## SECTION 1: REPORT CONTENT

<b>Title/Subject:</b>	Strategic Planning Group Review of the Strategic Plan
<b>Meeting:</b>	Integration Joint Board
<b>Date:</b>	5 <sup>th</sup> April 2018
<b>Submitted By:</b>	Vicky Freeman
<b>Action:</b>	For Noting

### 1. Introduction

- 1.1 The Public Bodies (Joint Working) (Scotland) Act 2014 places legislative requirements on Integration authorities to review their Strategic Plans at least once in every relevant period. (The current period is 2016-19).
- 1.2 The legislation outlines two options for Integration authorities:
  - Retain the current Strategic Plan, restarting the relevant period at the date of this decision (new Period of Relevance April 2018 – 2021)
  - Replace the Strategic Plan at the end of the current relevant period (New Period of Relevance April 2019-22)
- 1.3 The Integration authority, when considering whether or not to retain or replace their Strategic Plan, must:
  - Seek and have regard to the views of its Strategic Planning Group (SPG)) on the effectiveness of the arrangements for carrying out the Integration functions and whether the Integration authority should prepare a replacement Strategic Plan.
  - Have regard to the Integration principles and the national health and wellbeing outcomes.

### 2. Recommendations

- 2.1 **The Integration Joint Board is asked to note:**
  - **The process undertaken by the Strategic Planning Group to undertake a systematic review of the Strategic Plan**
  - **The view of the Strategic Planning Group to retain the existing Strategic Plan**

2.2 **The Integration Joint Board is asked to consider refreshing the Strategic Plan by:**

- **Amending the vision statement to include the wording ‘Support’ or ‘Supporting’**
- ***‘Supporting our communities to be the best place to live active, safe and healthy lives by promoting independence, choice and control’***
- **Updating figures, information graphics and related labelling with latest figures throughout the document**
- **Changing the finance diagram on Page 14 to ‘Dumfries and Galloway’ rather than ‘Scotland’.**
- **Updating relevant sections of the Plan to reflect new policy and legislation**
- **Revisiting the wording of key challenge – Bullet Point 7: *Fewer people to provide care and support to an increasing number of older people including in relation to paid and unpaid Carers***
- **Clarifying the difference between ‘Independent Advocacy’ and ‘people acting as advocates on behalf of’**
- **Revisiting the commitments**

**3. Background**

3.1 The Dumfries and Galloway Integration Joint Board (IJB) Strategic Plan 2016-19 was developed by consulting with, and listening to, people who use services, their families, carers, members of the public, people who work in Health and Social Care, and Third and Independent Sector partner organisations. It sets out the vision of the IJB, the case for change, how we plan to achieve the vision, priority areas of focus and our commitments.

**4. Main Body of the Report**

4.1 The IJB at its meeting in July 2017, agreed the process for the review of the Strategic Plan by the Strategic Planning Group. This process involved extensive discussions with the Strategic Planning Group.

4.2 The Dumfries and Galloway Strategic Planning Group (SPG) has 40 members, with representation from a wide range of partners and stakeholders. This includes people representing staff in the statutory and non statutory sectors, people who have experienced or are experiencing health and social care support and Carers.

4.3 The role of the SPG is to shape and influence the Strategic Plan and continuing to review progress measured against the 9 National Outcomes.

4.4 In December 2016, the SPG identified the information they required to support them to reach a view on the effectiveness of the arrangements for carrying out the Integration functions and the Strategic Plan. The following information was made available to them:

- Overview of the legislation relating to their role in the review of Strategic Commissioning Plans
- Overview of the Scottish Government general feedback on all health and Social Care Partnership Strategic Commissioning Plans
- IJB Annual Performance Report 2016/17
- Executive summary of the Dumfries and Galloway Needs Assessment 2018 (Draft)

4.5 A series of 4 Workshops were held with the SPG across Dumfries and Galloway in November and December 2017.

4.6 Members of the SPG were asked to review each section of the Strategic Plan and provide comments and an overall view on whether to retain or replace the document for the next relevant period.

4.7 To support this process, a template was provided to help people to reflect on their sections of the Plan:

- Vision and Purpose
- The Case and Change (Demographics and Multiple Long Term Condition and Financial Background)
- Key Challenges (9 discussed individually)
- How We Plan to Achieve Our Vision (10 priority areas of focus, discussed individually)
- The Commitments

4.8 Fifteen members of the SPG were able to attend one or more of the Workshops and contribute to the discussions. There were 11 written Strategic Plan review templates returned.

4.9 Members unable to attend the Workshops were provided with the review template, opportunity of video conferencing, one to one support from Strategic Planning team managers and relevant information to enable them to provide comments and views.

4.10 Members were sent an email reminder of the available support and ways in which to feedback comments and views on two occasions during the review period.

4.11 An analysis of the outcomes of the Review is included in Appendix 1.

## **5. Conclusions**

5.1 A robust and structured formal review process has been undertaken by the SPG to review the effectiveness of the arrangements for carrying out the Integration functions and the Strategic Plan within the current period of relevance.

5.2 There is a strong view from the SPG that the current Strategic Plan be retained by the IJB at this time.

5.3 The SPG would like to see more relatively minor refreshment of some elements of the current Strategic Plan.

## **SECTION 2: COMPLIANCE WITH GOVERNANCE STANDARDS**

### **6. Resource Implications**

6.1. There are no resource implications within this Paper

### **7. Impact on Integration Joint Board Outcomes, Priorities and Policy**

7.1. As stated within the body of the Paper

### **8. Legal & Risk Implications**

8.1. In line with the requirements of relevant legislation.

### **9. Consultation**

9.1. Members of the Strategic Planning Group

### **10. Equality and Human Rights Impact Assessment**

10.1. This is not required.

### **11. Glossary**

IJB  
SPG

Integration Joint Board  
Strategic Planning Group