



Dumfries and Galloway  
Integration Joint Board

23<sup>rd</sup> June 2022

This Report relates to  
Item 10 on the Agenda

# Dumfries and Galloway Health and Social Care Partnership Delivery Plan

*Paper presented by David Rowland*

*For Approval*

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<b>List of Background Papers:</b>	<a href="#">Strategic Commissioning Plan 2022-25 – 10 March 2022</a>
<b>Appendices:</b>	N/A

<b>Direction Required to Council, Health Board or Both</b>	<b>Direction to:</b>	
	1. No Direction Required	
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	✓

## 1. Introduction

- 1.1 The Strategic Commissioning Plan 2022-25, approved in March 2022, described the vision to compile a Partnership Delivery Plan as a framework to co-ordinate and oversee key areas of work contributing to the delivery of the associated Strategic Commissioning Intentions.
- 1.2 This paper describes the principle of the Partnership Delivery Plan.

## 2. Recommendations

### 2.1 The Integration Joint Board is asked to:

- **Note the principle of the Partnership Delivery Plan.**
- **Remit the NHS Board and Local Authority to instruct the Partnership to further develop the Partnership Delivery Plan to support the direction, intentions and aspirations set out in the Strategic Commissioning Plan.**

## 3. Background and Main Report

- 3.1 The Partnership Delivery Plan (Delivery Plan) was cited as a key deliverable of the Strategic Commissioning Plan, to provide a framework to oversee prioritised areas of work (schemes) contributing to the delivery of the Strategic Commissioning Intentions.
- 3.2 The Strategic Planning and Transformation directorate has led on this work in developing a Delivery Plan template that is adequately detailed to provide the necessary oversight and assurance.
- 3.3 The principle of the Delivery Plan is set out below, aiming to describe what the plan will offer and the schemes that should be captured for ongoing monitoring and reporting.

The Delivery Plan acts as a repository for all schemes underway across the Partnership. The plan is constructed to hold sufficient information to support multiple reporting requirements, from operational management team level to strategic, committee reporting. The plan provides a framework under which action plans and business cases providing a greater level of operational detail can be developed going forward.

The plan is key in overseeing progress of sustainability, modernisation and transformation work, with particular attention to the allocation of resources, and oversight of ongoing measurement, monitoring and reporting.

Schemes to be added to the Delivery Plan should demonstrate a contribution to the Strategic Commissioning Plan, Financial Recovery Plan, Service Recovery Plan and or the Modernisation Programme; a scheme may address one or more of these areas.

The Delivery Plan aims to safeguard the Partnership in ensuring that we have the capacity to deliver identified priorities whilst maintaining oversight of all schemes to ensure cohesion and to minimise duplication, to include learning through evaluation.

3.4	Development of the format and functionality of the Delivery Plan has been closely overseen by the Strategic Planning and Transformation Leadership Team. How the information captured in the plan can be interrogated and presented to facilitate multiple reporting requirements is a primary consideration and options for this are being explored.
3.5	Early engagement with Health and Social Care Governance and Performance Group and operational directorates has been undertaken to raise awareness and to introduce the concept of the Delivery Plan to key stakeholders.
3.6	With a framework in place, the next steps under the direction of the Integration Joint Board will be to work with delegated functions to populate the plan demonstrating explicit links to the Strategic Commissioning Plan.
3.7	Crucially, the development of the Partnership Delivery Plan has ensured Dumfries and Galloway Health and Social Care Partnership has been well placed to positively contribute to the development of the Annual Delivery Plan 2022/23, which the NHS Board must submit in response the request from Scottish Government.
<b>4.</b>	<b>Conclusions</b>
4.1	The Partnership Delivery Plan template has been developed to capture sufficient information to support oversight and performance reporting.
4.2	The Integration Joint Board is asked to remit the NHS Board and Local Authority to instruct the Partnership to compile a 3-year Delivery Plan to support the direction and ambition set out in the Strategic Commissioning Plan.
<b>5.</b>	<b>Resource Implications</b>
5.1	There are no financial or workforce implications associated with this paper beyond the work required to identify and populate the Delivery Plan in the first instance.
<b>6.</b>	<b>Impact on Integration Joint Board Outcomes, Priorities and Policy</b>
6.1	The Partnership Delivery Plan will set out the priorities for delivery over the next 3 years.
6.2	All schemes identified within the Delivery Plan will be mapped, as applicable, to the 9 National Health and Wellbeing Outcomes for Health and Social Care along with other key indicators, for example, the Strategic Commissioning Intentions and Tactical Priorities, Equality Outcomes, Equity Outcomes, Quality Dimensions and Public Health Outcomes.
6.3	As the Delivery Plan progresses, further outcomes will be identified as required and where beneficial to reporting.
<b>7.</b>	<b>Legal and Risk Implications</b>
7.1	While there are no legal implications associated with the focus and scope of this paper, there are significant risks for the Integration Authority should the Partnership Delivery Plan not be succinct with clear priorities for delivery. These include:

- Continued underlying financial pressures, which may result in an inability to deliver services in line with local needs and / or to the standards desired by the Integration Authority;
- Continued provision of traditional models of care that cannot offer the capacity to meet local needs and demands associated with normal winter pressures;
- Continued workforce pressures that exacerbate the financial position and limit service capacity; and
- Continued focus on hospital based care for people of complex co-morbidities, resulting in increased levels of dependence and reliance on long-term care and support.

## **8. Consultation**

8.1 The function of the Partnership Delivery Plan has been explored by the Strategic Planning and Transformation Directorate in consultation with the Health and Social Care Governance and Performance Group.

8.2 In raising awareness, the concept of the Partnership Delivery Plan has been presented to operational directorates.

## **9. Equality and Human Rights Impact Assessment**

9.1 An impact assessment has not been completed at this time but will be undertaken in due course.

## **10. Glossary**

10.1 All acronyms must be set out in full the first time they appear in a paper with the acronym following in brackets.

<b>Delivery Plan</b>	<b>Partnership Delivery Plan</b>
<b>Schemes</b>	<b>Projects and/or key actions to be taken forward and delivery monitored and evaluated</b>

## Dumfries and Galloway Integration Joint Board

### DIRECTION

(ISSUED UNDER SECTIONS 26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014)

<b>1</b>	<b>Title of direction and Reference Number</b>	Development of a Health and Social Care Partnership Delivery Plan
<b>2</b>	<b>Date direction issued by Integration Joint Board</b>	23 <sup>rd</sup> June 2022
<b>3</b>	<b>Date from which direction takes effect</b>	
<b>4</b>	<b>Direction to:</b>	NHS Dumfries and Galloway and Dumfries and Galloway Council
<b>5</b>	<b>Does this direction supersede, amend or cancel a previous direction – if yes, include the direction title and reference number</b>	No
<b>6</b>	<b>Functions covered by direction</b>	All delegated functions
<b>7</b>	<b>Full text of direction</b>	NHS Dumfries and Galloway and Dumfries and Galloway Council to remit the development of a 3-Year Partnership Delivery Plan to the Health and Social Care Partnership and to seek from the Partnership regular performance reports through which the bodies will report progress on delivery of the Strategic Commissioning Plan to the IJB.
<b>8</b>	<b>Budget allocated by Integration Joint Board to carry out the direction</b>	There is no specific budget assigned to this direction
<b>9</b>	<b>Desired outcomes</b>	<p>The plan is key in overseeing progress of sustainability, modernisation and transformation work, with particular attention to the allocation of resources, and oversight of ongoing measurement, monitoring and reporting.</p> <p>The Delivery Plan aims to safeguard the Partnership in ensuring that we have the capacity to deliver identified priorities whilst maintaining oversight of all schemes to ensure cohesion and to minimise duplication, to include learning through evaluation.</p>
<b>10</b>	<b>Performance monitoring arrangements</b>	This Direction will be updated and monitored via the IJB committee structure
<b>11</b>	<b>Date direction will be reviewed</b>	November 2022

