



Dumfries and Galloway  
Integration Joint Board

8<sup>th</sup> December 2022

This Report relates to  
Item 12 on the Agenda

# Third Sector Partners' Contracts

*Paper presented by Greg Black – Chair of Strategic Planning  
Delivery and Commissioning Committee*

*For Approval*

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<b>Approved for Submission by:</b>	David Rowland, Director of Strategic Planning and Transformation <a href="mailto:david.rowland2@nhs.scot">david.rowland2@nhs.scot</a>
<b>List of Background Papers:</b>	
<b>Appendices:</b>	<b>Appendix 1</b> - Strategic Plan Delivery and Commissioning Committee, 27 October 2022 paper 'Third Sector Partners' Contracts

<b>Direction Required to Council, Health Board or Both</b>	<b>Title</b>		<b>Reference Number</b>	
	<b>Direction to:</b>			
	1. No Direction Required			
	2. Dumfries and Galloway Council			
	3. NHS Dumfries and Galloway			
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway			X

<b>1.</b>	<b>Introduction</b>
1.1	The Strategic Plan Delivery and Commissioning Committee confirmed their assurance at progress in moving all commissioned third sector partners to three year funding.
1.2	This paper seeks a direction from Integration Joint Board (IJB) to both Dumfries and Galloway Council and NHS Dumfries and Galloway to take forward the transition to three year contracts for third sector partners.
<b>2.</b>	<b>Recommendations</b>
2.1	<p><b>The Integration Joint Board is asked to:</b></p> <ul style="list-style-type: none"> <li><b>Note that the Strategic Plan Delivery and Commissioning Committee are assured by the progress in moving all commissioned third sector partners to three year funding.</b></li> <li><b>Approve the issuing of a direction to both Dumfries and Galloway Council and NHS Dumfries and Galloway to take forward the transition to three-year contracts, using £7.3m available, to be completed by December 2024.</b></li> </ul>
<b>3.</b>	<b>Background and Main Report</b>
3.1	A paper was presented to the Strategic Plan Delivery and Commissioning Committee on 27 October 2022 outlining work undertaken so far to move third sector partners onto three year funding. The paper included a table with an outline of progress to date and plans to complete this work by the end of December 2024. Please see Appendix 1.
3.2	The Committee also approved that the IJB be asked to issue a direction to both NHS Dumfries and Galloway and Dumfries and Galloway Council to ensure this work progresses as planned.
<b>4.</b>	<b>Conclusions</b>
4.1	In line with formal governance arrangements set out in the scheme of delegation the Strategic Plan Delivery and Commissioning Committee recommends that the IJB issue a direction in relation to third sector partners' contracts.
<b>5.</b>	<b>Resource Implications</b>
5.1	To be concluded within the existing budget of £7.3m.
<b>6.</b>	<b>Impact on Integration Joint Board Outcomes, Priorities and Policy</b>
6.1	Third sector partners support delivery of the National Health and Wellbeing Outcomes and the IJB Strategic Commissioning Plan.
<b>7.</b>	<b>Legal and Risk Implications</b>
7.1	Without longer term commitment to fund third sector partners there is a high risk of them no longer being able to deliver care and support locally.
7.2	The move to three year funding and establishing formal contractual arrangements mitigate these risks.
<b>8.</b>	<b>Consultation</b>

8.1	The paper in appendix 1 sets out details of the consultation undertaken in relation to this decision. In addition the paper was considered at the Strategic Plan Delivery and Commissioning Committee.				
9.	<b>Equality Impact Assessment</b>				
9.1	Not required at this time. The nature of the decision will not have impact on how services will be delivered.				
10.	<b>Glossary</b>				
10.1	All acronyms must be set out in full the first time they appear in a paper with the acronym following in brackets. The table below is an example only:				
	<table data-bbox="316 571 877 638"> <tr> <td data-bbox="316 571 438 600"><b>EQIA</b></td> <td data-bbox="438 571 877 600"><b>Equalities Impact Assessment</b></td> </tr> <tr> <td data-bbox="316 600 438 638"><b>IJB</b></td> <td data-bbox="438 600 877 638"><b>Integration Joint Board</b></td> </tr> </table>	<b>EQIA</b>	<b>Equalities Impact Assessment</b>	<b>IJB</b>	<b>Integration Joint Board</b>
<b>EQIA</b>	<b>Equalities Impact Assessment</b>				
<b>IJB</b>	<b>Integration Joint Board</b>				

## Dumfries and Galloway Integration Joint Board



### DIRECTION

**(ISSUED UNDER SECTIONS 26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014)**

1.	Title of Direction and Reference Number	Transition of third sector commissioned services to three-year contracts
2.	Date Direction Issued by Integration Joint Board	8 December 2022
3.	Date from which Direction takes effect	8 December 2022
4.	Direction to	NHS Dumfries and Galloway and Dumfries and Galloway Council
5.	Does this direction supersede, amend or cancel a previous Direction? If yes, include the reference number(s)	No
6.	Functions covered by Direction	<ul style="list-style-type: none"> <li>• Short breaks/Respite</li> <li>• Non-Registered Support Services (including Carers Support)</li> <li>• Support and Engagement Services</li> <li>• Housing Support</li> <li>• Equipment &amp; Adaptation</li> <li>• Registered Day Care</li> <li>• Small Repairs</li> </ul>
7.	Full text of Direction	The IJB is directing Dumfries and Galloway Council and NHS Dumfries and Galloway to transition all third sector commissioned services to three year contracts by the end of December 2024.
8.	Budget allocated by Integration Joint Board to carry out Direction	Existing budget of £7.3m per annum.
9.	Desired Outcomes	This direction supports:

		<ul style="list-style-type: none"> <li>• The Scottish Government's Nine National Health and Wellbeing Outcomes</li> <li>• The Integration Joint Board's Strategic Commissioning Plan Strategic Commissioning Intentions</li> </ul>						
10.	Is there a need for engagement with the third sector in delivery of this direction?	<table border="1"> <tr> <td></td> <td>YES</td> </tr> <tr> <td></td> <td></td> </tr> <tr> <td></td> <td></td> </tr> </table>		YES				
	YES							
11.	Performance Monitoring Arrangements	<p><i>Transition of all third sector partner contracts to three year funding is included within the Partnership Delivery Plan which is monitored regularly and reported to the HSCP Leadership Group.</i></p> <p><i>The IJB Performance Management Framework and Performance Reporting will monitor and report progress.</i></p>						
12.	Date Direction will be Reviewed	<i>December 2023</i>						



Integration Joint Board  
Strategic Planning, Delivery and Commissioning Committee

27<sup>th</sup> October 2022

This Report relates to  
Item 6 on the Agenda

# Third Sector Partners' Contracts

*Paper presented by Viv Gration*

*For Noting and Approval*

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<b>List of Background Papers:</b>	Not Required
<b>Appendices:</b>	<b>Appendix 1</b> Third Sector Partner – 3 year contracts

## 1. Introduction

This paper provides an update on progress in moving all commissioned third sector partners to three year funding.

## 2. Recommendations

**The IJB Strategic Planning, Delivery and Commissioning Committee is asked to:**

- **Confirm they are assured by the progress in moving all commissioned third sector partners to three year funding.**
- **Share their level of assurance with the Integration Joint Board (IJB).**
- **Request that the IJB issue a Direction to NHS Dumfries and Galloway and Dumfries and Galloway Council confirming that the transition to three-year contracts, using £7.3m available, should be completed by December 2024.**

## 3. Background and Main Report

Third sector partners provide valued and essential services to people across the region and are crucial to the delivery of the IJB Model of Care as described within the IJB Strategic Commissioning Plan. This is in line with National Health and Wellbeing Outcome 1. People are able to look after and improve their own health and wellbeing and live in good health for longer and 9. Resources are used effectively and efficiently in the provision of health and social care services.

The IJB has previously confirmed its commitment to supporting the sustainability of third sector partners to continue to deliver care and support, with a stated desire to move to a three-year commissioning cycle that will enhance contractual certainty for these partners.

Dumfries and Galloway Council and NHS Dumfries and Galloway commission a range of health and social care and support services from the third sector on behalf of the Integration Joint Board (IJB). The financial value of these contracts is £7.3m from 41 Partners.

Many of the existing funding arrangements for these partners is provided on an annual basis and while there has been work ongoing to ensure there are formal contracts in place, there remain some without formal contracts.

The challenges facing all of health and social care system, namely finance, workforce and increasing demand are well known. Third sector partners are experiencing the added difficulty of annual funding with the uncertainty that it brings to the people who deliver and who access their services.

In order to provide certainty and support consistency of service work is underway to ensure that all third sector partners have robust contractual arrangements and, where possible at least three year funding in place. Currently £2.9m of commissioned third sector partners are on 3 year, or longer contracts. A workplan is in place to carry out the reviews of other services contractual arrangements and undertake the work in line with statutory procurement rules to move to at least 3

year contracts for £3.4m worth of services by December 2023 and the remaining £1m by December 2024. **Appendix 1** provides more detail.

These timeframes fit with pre-existing work programme for procurement team and recommencement of full contract monitoring arrangements post pandemic to support the required service reviews.

#### **4. Conclusions**

Third sector partners and the services they provide are crucial to the delivery of health and social care in Dumfries and Galloway. IJB members asked for an update on progress to moving all third sector commissioned services to three year funding.

Integration Joint Board members asked for an update on this topic. A workplan is in place to achieve this for the majority of partners by December 2023 and for all by December 2024.

A Direction should be issued reaffirming the IJB's commitment to supporting the sustainability of third sector partners and instructing NHS Dumfries and Galloway and Dumfries and Galloway Council to conclude the transition to a minimum of three year funding for the associated contracts.

#### **5. Resource Implications**

The work outlined in this paper is contained within existing funding arrangements for third sector partners.

#### **6. Impact on Integration Joint Board Outcomes, Priorities and Policy**

Third sector partners provide a wide range of services that are necessary to enable the delivery of the IJB Strategic Commissioning Plan and the model of care.

As highlighted in S3.1 commissioning of third sector partners supports their contribution to National Health and Wellbeing Outcomes 1 and 9.

Commissioning third sector organisations on a 3 year basis will augment the early intervention and non service based support identified in the Model of Care and associated Strategic Commissioning Intentions (SCIs). Third sector support specifically aligns with SCI 1 People are supported to live independently at home and avoid crisis, SCI 3 People and communities are enabled to self manage and supported to be more resilient and SCI 7 People's chosen outcomes are improved through available financial resources being allocated in line with the Model of Care and delivering best value.

#### **7. Legal and Risk Implications**

Without longer term commitment to fund third sector partners there is a high risk of them no longer being able to deliver care and support locally.

The move to three year funding and establishing formal contractual arrangements mitigate these risks.

**8. Consultation**

Strategic Planning and Transformation Directorate Business Meeting, this includes representatives from Third Sector Dumfries and Galloway

Contract Management Group

**9. Equality Impact Assessment**

Not required at this time. The nature of the decision will not have impact on how services will be delivered.

**10. Glossary**

<b>EQIA</b>	<b>Equalities Impact Assessment</b>
<b>IJB</b>	<b>Integration Joint Board</b>
<b>SPDC</b>	<b>Strategic Planning, Delivery and Commissioning</b>

### Appendix 1: Third Sector Partner – 3 year contracts

Total Value £7.3m across 41 Partners; please note existing funding remains in place until contract reviews are complete

Status	Value	Types of Services	Timescale for moving to 3 year (or longer) contract arrangements
Currently on 3 year (or longer) contracts	<b>£2.9m</b>	<ul style="list-style-type: none"> <li>• Short breaks/Respite</li> <li>• Non-Registered Support Services (including Carers Support)</li> <li>• Support and Engagement Services</li> <li>• Housing Support</li> <li>• Equipment &amp; Adaptation</li> <li>• Registered Day Care</li> <li>• Small Repairs</li> </ul>	n/a
Not currently on 3 year (or longer) contracts but contract arrangements expire in calendar year 2023	<b>£3m</b>	<ul style="list-style-type: none"> <li>• Registered Day Care</li> <li>• Non-Registered Support Services</li> <li>• Support Services</li> <li>• Housing Support</li> </ul>	December 2023
Not currently on 3 year (or longer) contracts but contracts expire in calendar year 2024	<b>£400k</b>	<ul style="list-style-type: none"> <li>• Training Service</li> <li>• Non-Registered Support Services</li> </ul>	December 2023
Other: Current rolling contracts or no formal arrangements	<b>£1m</b>	<ul style="list-style-type: none"> <li>• Short Breaks/Respite</li> <li>• Registered Day Care</li> <li>• Adult Placement</li> <li>• Housing Support</li> <li>• Support Services</li> <li>• Non-Registered Support Services</li> </ul>	December 2024