

Appendix 1

Summary of current IJB Directions, linked Annual Delivery Plan actions by Strategic Commissioning Intention

The Health and Social Care Directorate in collaboration with the Strategic Planning and Transformation Directorate have undertaken a mapping exercise to demonstrate the progress of Directions by mapping Directions to the Partnership's Annual Delivery Plan which is submitted on a quarterly basis to Scottish Government.

This paper outlines each Direction with associated delivery actions with the aim of providing assurance that the received Directions are being progressed. This process has highlighted areas of improvement in terms of the governance structure therefore a refresh of the current procedure is under review and we shall undertake audits against our governance processes to ensure adherence to process.

We do still have some areas that require clarification which is outlined as a suggested Direction to be issued however; the team are in the process of reviewing such suggested Directions and associated actions.

There are currently 30 open directions where we have applied a RAG Status in terms of progress; additionally we have made suggestions where Directions need closed due to being either historical or completed.

Directions	Status	
30	Initiating	4
	In Progress	12
	On Hold	1
	Close	12
	Not Progressed	1

A summary of the mapping is outlined below with only the open Directions and associated actions:

SCI1 People are supported to live independently at home and avoid crisis						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	Status
IJBD1701	Dumfries and Galloway Strategy for Mental Health 2017-2027	DP0148	Group Mental Health Activity	Direction	Improving Mental Health Resilience	In progress
		DP0150	Implementation of Distress Brief Interventions (DBI) model			
		DP0158	Mental Health Structured Clinical Management			
		DP0159	Perinatal Mental Health			
		DP0204	Early Intervention Psychosis Service			
IJBD1803	Development of a Dumfries and Galloway Learning Disability Strategy	DP0028	Develop an Out of Area Region Care Package database	Direction	Integrated Intellectual Disability Service	In progress
		DP0029	Plan for Complex Care			
		DP0160	Community Learning Disability services			
IJBD1901	Provision of GP Services in Moffat			Direction	Sustainability of General Practice	Close – to report on outcome
NEW	Implement the Dumfries and Galloway Integration Joint Board's Housing with Care and Support Strategy 2020-2025	DP0106	Extra Care, Specialist Housing and Housing Strategy	Direction	Development of sustainable model of Community Health and Social Care	Initiating (this year)
IJBD2007	Phase 2 of the Transforming Wigtownshire Programme			Direction	CLOSE	Close – to report on outcome
IJBD2109	Dementia Care	DP0080	Dementia care	Direction	Mental Health Resilience	In progress
IJBD2114	Home Teams	DP0005	Home Teams	Direction	Development of sustainable model of Community Health and Social Care	In progress

Other ADP actions:	IJBD2201 – General Services	Other Partnership actions	
DP0100	Neonatal	DP0003	GP Practice Sustainability
DP0141	CAMHS/LAC delivery model	DP0006	Developing a new community bed model
DP0168	Mental Health Occupational Therapy Primary care	DP0138	Family Nurse Partnership Programme
DP0189	Pharmacy First	DP0157	Delivering a Specialist Eating Disorders Service

SCI2 Fewer people experience health and social care inequalities						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	RAG
NEW	Review of Maternity Services in Wigtownshire	DP0101	Best start	ADP	Women and Children's Services	In progress
		DP0143	Maternity Services	ADP		
Other Partnership actions						
DP0052	Independent Advocacy (23-24)					
DP0091	Poverty and health inequalities					
DP0197	Tackling Inequalities – Embedding our Approach					
DP0012	STILL Going - physical activity programme					

SCI3 People and communities are enabled to self manage and supported to be more resilient						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priorities	RAG
N/A						
Other ADP actions:	IJBD2201 – general services	Other Partnership actions				
DP0092	Population health and wellbeing	DP0094	MAT standards			
DP0093	Drug and alcohol related harm	DP0202	Same day prescribing for Opiate Substitution Therapy			
DP0167	Community MSK/Podiatry					
DP0196	Oral Health Improvement Plan					
DP0206	In the Lens					

SCI4 People have access to the care and support they need						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	RAG
IJBD2003	Implement the D&G IJB Digital Health and Care Strategy 2020-2024	DP0055	Digital Strategy review	Direction	Digital Transformation	In progress
IJBD2004	Implement the IJB Plan for Palliative Care	DP0010	Plan for Palliative Care	Direction	Development of sustainable model of Community Health and Social Care	Initiating (this year)
IJBD2106	GP Out of Hours	DP0082	GP Out of Hours	Direction	Development of sustainable model of Community Health and Social Care	In progress
IJBD2108	Orthopaedic Pathways	DP0023	Orthopaedic pathways	Direction	Define the model of Hospital Based Services	In progress
IJBD2110	Virtual Consultations	DP0027	Modernising Outpatients	Direction	Digital Transformation	In progress
IJBD2111	Community Based Testing	DP0002	Community Treatment and Care (CTAC)	Direction	Primary Care Transformation	In progress
IJBD2113	Single Access Point	DP0004	Single Access Point	Direction	Development of sustainable model of Community Health and Social Care	Close – to report on outcome
Other ADP actions:	IJBD2201 – general services	Other Partnership actions				
DP0020	Improving Patient Access	DP0201	Outdoor space Midpark Hospital			
DP0090	Screening programmes	DP0110	WoS Network for Children and Young People Sexual Offences			
DP0163	Bed Occupancy Mental Health Inpatient services	DP0001	GP Contract			
DP0165	Mental Health Occupational Therapy	DP0089	Vaccination programmes			
DP0203	Mental Health Home Based Treatment	DP0098	Improving Hospital Flow			
DP0103	First Contact Practitioners (23-24)	DP0135	Cancer Waiting Times			

DP0137	Women and Children Waiting times
DP0175	CfSD Workplan
DP076	Redesign of Galloway Community Hospital (GCH)
DP0195	Sustainability of General Dental Service Provision

SCI5 People's care and support is safe, effective and sustainable						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	RAG
IJBD1706	Develop and implement a service planning framework for the Integration Joint Board			Direction		Close – to report on outcome
IJBD2006	Drug and Alcohol Strategy 2020/21			Direction		Close – to report on outcome
IJBD2101	Care at Home Block Contracts			Direction		Close – to report on outcome
IJBD2102	Investment in Care and Support Services (CASS)			Direction		Close – to report on outcome
IJBD2103	Short Term Assessment and Reablement Service			Direction		Close – to report on outcome
IJBD2104	NFF for Care and Support at Home			Direction		Close – to report on outcome
IJBD2117	Future Priorities	DP0036	Define Programme of Major Service Redesign	Direction	Define Model of Hospital Based Services	Initiating (this year)
IJBD2202	Development of a Health and Social Care Partnership Delivery Plan			Direction	Awaiting SG guidance on 3-year plan	On hold
Other ADP actions:	IJBD2201 – general services	Other Partnership actions				
DP0075	Nursing skill mix and Establishments	DP0199	Significant Adverse Event (SAER) Process			
DP0078	WCS staffing	DP0200	Roll out of MORSE (Mental Health)			
DP0081	Remobilising of Community Mental Health service delivery	DP0053	Procurement Plan			
DP0084	CHSC staffing	DP0056	Social Care PMF			
DP0087	Endemic Covid-19	DP0057	NHS PMF			
DP0088	Health Protection function	DP0058	PowerBI			
DP0097	NHS Dumfries and Galloway Long Covid	DP0126	Understanding the Fair Work Framework			
DP0136	Combined Critical Care (CCU) Unit					

	workforce redesign and capacity
DP0151	Psychology Waiting Times
DP0082	GP Out of Hours
DP0205	New Models of Acute Care (frailty)
DP0015	Flow Navigation Centre
DP0016	Interface Care

SCI6 People who deliver care and support, including Carers and volunteers, feel valued, are supported to maintain their wellbeing and enabled to achieve their potential						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	RAG
IJBD1703	Implement the new Carers (Scotland) Act 2016	DP0030	Local Delivery Plan for National Carers Strategy	Direction		In progress
		DP0033	Short Breaks			
Other ADP actions:	IJBD2201 – general services	Other Partnership actions				
DP0034	Hybrid working	DP0125	Workforce information			
DP0086	Care Home support	DP0127	Equality Networks			
DP0115	Recruitment	DP0128	Pay Protection			
DP0116	Recruitment Marketing of Dumfries and Galloway	DP0130	Optimise Attendance at Work			
DP0117	Attract and develop young workforce	DP0131	Learning from formal employment processes			
DP0118	Career pathways	DP0133	Implementation of Allocate system – Modules			
DP0124	Staff resilience	DP0190	Mobilising our Workforce (incl Remote Working)			
DP0147	Psychology Staff Support	DP0206	Day Opportunities Review			

SCI7 People's chosen outcomes are improved through available financial resources being allocated in line with the model of care and delivering best value						
Direction	Description	Delivery Plan ID	Delivery Plan Action	Source	Tactical Priority	RAG
IJBD2105	Flow Navigation Centre	DP0015	Flow Navigation Centre (23-24)	Direction	Development of sustainable model of Community Health and Social Care	In Progress
IJBD2107	Ophthalmology - Shared Care Pilot	DP0024	Ophthalmology shared care	Direction	Define Model of Hospital Based Services	Close – to report on outcome
IJBD2112	My PreOp			Direction	Digital Transformation	Close – to report on outcome
IJBD2115	eCommunication			Direction	Digital Transformation	Close – to report on outcome
IJBD2116	Business Modernisation			Direction		Not progressed
New	Transition of third sector commissioned services to three-year contracts			Direction	Tackle health inequalities	Initiating (this year)
Other ADP actions:	IJBD2201 – general services	Other Partnership actions				
DP0054	Contract Management Framework (Commissioned Services)	DP0068	Renewable energy			
DP0187	Support in Mind Review	DP0069	Property strategy			
DP0096	Residential rehab	DP0070	NHS Residencies			
DP0162	Forensic Mental Health	DP0071	Car fleet			
DP0026	Laboratory services	DP0073	Non-domestic rates			
DP0045	Locum Spend	DP0074	Generic efficiency review			
		DP0191	Digital Infrastructure (to support new Models of Care Delivery)			
		DP0192	Office 365 Deployment Plan (to seek Benefits Realisation)			

DP0193	Joined up (Remotely Accessible) Clinical Systems
DP0194	Digital Support to Recovery (e.g. How can Digital help with Waiting Times)
DP0072	Review ICES in terms of ordering, prescribing variation and range of equipment options (23-24)
DP0077	Short breaks children & young people