



Dumfries and Galloway  
Integration Joint Board  
Transformation and Innovation / Futures Committee

**Minute of Dumfries and Galloway  
Integration Joint Board Transformation and  
Innovation / Futures Committee meeting  
held on  
10<sup>th</sup> August 2023**

*For Approval*

**Minute of the Dumfries and Galloway Integration Joint Board Transformation and Innovation / Futures Committee held on Thursday 10<sup>th</sup> August 2023 at 2pm Hybrid, Seminar Room 3, Education Centre, DGRI**

**Voting Members Present:**

Ian Carruthers	(IC)	Local Authority Voting Member ( <b>Chair</b> )
Rhianna Davies-McCrorie	(RDMc)	NHS Voting Member ( <b>Vice Chair</b> )
Kim Dams	(KDa)	NHS Voting Member ( <b>Virtual</b> )
Gail MacGregor	(GMac)	<b>Substitute</b> - Local Authority Voting Member

**Advisory Members Present:**

Jim Gatherum	(JG)	Independent Sector Representative ( <b>Virtual</b> )
Viv Gration	(VG)	Deputy Head of Strategic Planning and Commissioning
Amber Murray	(AM)	EA to Chief Officer / Admin Support
David Rowland	(DR)	Director of Strategic Planning and Transformation
Julie White	(JW)	Chief Officer
Valerie White	(VW)	Director of Public Health

**Supporting Present:**

Laura Boyce	(LB)	Head of Midwifery and Quality Assurance Lead ( <b>Virtual</b> )
Angela Cunningham	(AC)	Independent Co Chair – Midwifery Expert ( <b>Virtual</b> )
Lyn Durrant	(LD)	General Manager for Women & Children Directorate ( <b>Virtual</b> )
Rod Edgar	(RE)	Communication and Engagement Manager
Glen Graham	(GG)	Strategic Planning and Commissioning Manager ( <b>Virtual</b> )
Lynsey Fitzpatrick	(LF)	Equality and Diversity Lead ( <b>Virtual</b> )
Crawford McGuffie	(CMcG)	Independent Chair – Medical Director, NHS Ayrshire & Arran ( <b>Virtual</b> )
Justine Parkinson	(JP)	Performance and Improvement Manager Women & Children Directorate ( <b>Virtual</b> )
Jennifer Wilson	(JWi)	Independent Co Chair – Executive Nurse Director, NHS Ayrshire & Arran ( <b>Virtual</b> )

**IJB Members Present for first part of Agenda:**

Ken Donaldson	(KD)	Medical Director
Andy Ferguson	(AF)	Local Authority Voting Member
Fiona Gardiner	(FG)	<b>Substitute</b> - NHS Staff Side Representative ( <b>Virtual</b> )
Pam Jamieson	(PJ)	Deputy Workforce Director
Gwilym Gibbons	(GG)	NHS Voting Member
Mark Kelly	(MK)	Nurse Director
Katy Kerr	(KK)	Chief Finance Officer
Denis Male	(DM)	<b>Substitute</b> - Local Authority Voting Member
Andy McFarlane	(AMcF)	Local Authority Voting Member ( <b>IJB Chair</b> )
Stephen Morgan	(SM)	Interim Chief Social Work Officer
Paula Stevenson	(PS)	Local Authority Voting Member ( <b>Virtual</b> )

**Apologies:**

Grecy Bell	(GB)	Deputy Medical Director
Chrissie Hill	(CH)	Local Authority Voting Member
Alison Warrick	(AW)	Governance Officer

## 1. Apologies for Absence

Apologies were noted as above.

## 2. Declaration(s) of Interest

No declarations of interest were noted.

## 3. Minutes from Thursday 11<sup>th</sup> May 2023

These notes were approved as an accurate record.

## 4. Action Plan / Rolling Agenda Matrix

All Actions were discussed and AM will continue to be updated accordingly.

## 5. Maternity Service Update - Wigtownshire

CMcG mentioned following discussion at the Integration Joint Board on 8th December 2022, a direction was issued for NHS Dumfries and Galloway to undertake an Independently chaired Local Service Review of Maternity Services in the Wigtownshire locality and that the expectation was for an option appraisal to be presented back to the IJB for decision on the preferred option(s) for consultation.

The paper presented to the Committee represents the conclusion from the engagement period and to share the recommendations, and associated narrative of the process.

This paper is also presented for discussion and direction of next steps for the consultation period.

The report highlights that whilst the NHS colleagues accept the recommendation from the Local Service Review, reasonableness around time and resources must be given to NHS D&G to implement a safe and sustainable model of care taking account of the challenges around deliverability.

CMcG on behalf of the Independent Chairs and Professional Expert thanked the review team and all stakeholders for their contribution towards formulating the attached report.

Engagement which the team had gone through was significant and contributions heard from many, including service users, families and staff groups. During the discussions also identified the importance of access. The outputs were analysed and reviewed and were part of the Options appraisal in May.

The highest scoring is Option 1 and 2, Option 1 being the current provision:

- **Option 1** - Community Maternity Hub with homebirth model
- **Option 2** - Community Maternity Hub with on call intrapartum CMU access

At the time of the scoring process Members of the NHS Board and Professional Teams, offered to withdraw from the scoring of options. However, CMcG highlighted that he felt it was important that the local experts were involved in the scoring as they had a very valid contribution to make. Therefore, two sets of scores are presented – one without the scores of NHS D&G staff and the others with those scores included. Option 2 is the preferred option without NHS D&G

scores included and options 1 and 2 score equally when NHS D&G colleagues scores are included. Option 2 has been presented as the preferred option from the Independently Chaired Local Service Review.

CMcG thanked all individuals who have been involved in this process. The Co Chairs have requested following today's presentation to step down.

JWi also thanked the individuals with lived experience who were involved in the review as this is a difficult conversation to have.

AMcF read the report with interest, in terms of the scoring system and noted that there is only a very small difference of 2 points between the two highest scoring options. The IJB has to be cognisant of the need to direct NHS D&G to deliver a sustainable, deliverable model. The age of our population is increasing, and the younger generation is decreasing. AMcF questioned the deliverability and sustainability of the models.

AC highlighted there are Community Maternity Units all over the Country and are safe if managed appropriately, pathways etc in place, if woman opt to deliver there they are risk assessed with a Once for Scotland Pathway, any concerns they would not be booked into the Community Maternity Unit Birth or Home Birth. From a sustainability point of view, this is suggested to not run 24/7 this is an on-call service and will be provided when the individual calls. It is important that IJB members are aware that this proposal is not suggesting an open unit but a low risk intrapartum service via an on call arrangement.

#### **14.00pm G MacGregor joined in person**

Members noted and discussed that we must manage the information appropriately for communication as assumptions / interpretations are already on Social Media. JW echoed this, and stated that the IJB must be very clear in our communication, we also need to recognise that this is not an option to be immediately delivered, as there are a number of fundamental issues that would need to be addressed to support delivery of option 2 including agreement on staffing model, equipment, training etc. JWi reiterated to members this is not a new model, this is undertaken in other Boards.

LB supports all the work that has been undertaken, and also noted that the preferred option being presented today is Option 2. The cover paper has come today to highlight the small differences between the scoring of option 1 and option 2 and to make clear to IJB members, the issues around timing and deliverability.

AF mentioned his disappointment regarding hearing about this report prior to the Committee meeting today, JW confirmed our regulation is that we publish all papers for the IJB and IJB Committees 1 week prior to the meeting, and confirmed there was nothing sensitive within the report to hold this "In Committee".

#### **14.39pm F Gardiner joined virtually**

KDa highlighted the importance of involving people with lived experience, and is happy to go out with both Options. RE mentioned Consultation is a formal process, all submissions are considered. RE provided assurance to the Committee that the next stage of consultation would be robust and would ensure best practice processes were adhered to.

The recommendations from the Review Team was Option 2, VW agrees with the discussion but highlighted a need to go out for a view on both options.

RDMc asked why the scores from NHS D&G Staff were excluded. CMcG responded that the discussion took place live in the moment of the Options Appraisal but CMcG felt it was important that the local expert views were considered as part of the process. When the local scores were taken into consideration, the scores were equal. LB mentioned it was scored with and without local scores to ensure a high level of transparency.

AC mentioned the feedback from the lived experience individuals was mixed. However, they all saw the benefits to have a closer to home Model, they received no negative comments about the service provision. JWi confirmed there was a lot of models individuals wanted considered, a number of them being not appropriate.

The engagement period was to hear the views of local individuals, and then the variety of engagement formulated the options to consult on.

LB emphasised the importance of the IJB being aware that we did not consult the public on the options – we engaged with the public to identify the elements of service that were important to them and utilised this feedback to formulate the options. The options were then scored by the review team and the expert panel. It is important that these options are now taken out to the public for formal consultation as per recommended good practice on any large scale service change.

JW mentioned that following the outcome of the option appraisal, the IJB will need to consider the timeline for deliverability of the preferred option. This may mean that there is a hybrid option with a short term model and a clear timeline to work towards delivery of the longer term model

The Integration Joint Board agreed to stand down the Independent Chair and Co-Chairs, LB thanked all involved to support us to get to this point.

## **Decision (s)**

### **Committee Members:**

- **Noted the completed report Independently Chaired Local Service Review of Maternity Services Provision in Wigtownshire Locality.**
- **Considered the recommendations of the Independent Chairs in conjunction with the contents within this paper, notably section 5.0 – 7.0.**
- **Agreed that Options 1 and 2 would be recommended to the IJB to be subject to formal consultation, considering the scoring from the options appraisal.**
- **Agreed that a paper be brought back to IJB to inform of the outcome of the Consultation.**

## 6. Short Break Services Update

JP and SM provided a verbal update on the above. Acorn House is the service which currently provides residential Short Breaks and Support to Children and Young People (up to 18 years old) with complex disabilities and / or profound Health Care needs and challenging behaviour, and their families / carers. It is the only provider of residential short breaks for children and young people throughout Dumfries and Galloway. NHS Dumfries and Galloway manage this facility in partnership with Dumfries and Galloway Council. NHS Dumfries and Galloway currently deliver the service, which is nurse-led. It is equipped with ten single occupancy bedrooms, an interactive sensory room, and a large secure garden with a play area.

Following CoVID19, this service has been running on a reduced capacity for Short Breaks Wednesday to Sunday only. There is currently work ongoing to enable the pre-pandemic service of Monday to Sunday to be re-established, this is dependent on recruitment and staffing to ensure the safe delivery of this service.

Action for Children was commissioned by the Integrated Joint Board to complete an Independent Review on Acorn House in 2019. Following this review, Action for Children was commissioned by the IJB to complete an Options Appraisal Report which they shared with the IJB on 20<sup>th</sup> January 2022. The outcome of the IJB was that further work was required to consider the Options Appraisal recommendations submitted by Action for Children.

The team considered the opportunities and challenges posed by each of the three proposals. The estimated cost of operating a short break and residential service which is managed and coordinated by one provider is approximately £1.5M with a short fall in available funding of £795,301. The group concluded that none of the 3 options were deliverable at this time within the allocated budget.

Time has moved on since the review by Action for Children and the Health and Social Care position has changed considerably in this time. Discussion took place around the need to better understand how this work fits with the wider provision of Health and Social care for children and young people with complex needs and to set this work and the proposals re the future shape of services in this context.

We as a new IJB need to consider what the future arrangements might look like in light of current needs, demand and service provision. We do need a level of overnight respite and need to be clear about how and where this will be delivered in the future.

AMcF mentioned this is unique to Dumfries & Galloway, there are other examples in Scotland of short break, overnight provision but these are usually delivered as social care models. We must note that we provide an excellent standard of service locally to a small group of children with the most complex health and social care needs. We must review how we provide a service across the totality of Dumfries & Galloway, and look at what others do across the Country. SM confirmed all options across the Country are being reviewed.

KDa highlighted the previous piece of work was commissioned pre CoVID and a lot has changed since the Pandemic, many of the people who were involved in the process no longer use Acorn House due to growing up. KD felt that there was a requirement to re look at this process and set this work in this revised context.

AF mentioned the process is not out of date the costings are out of date. We need to be clear that a decision needs to be taken on the model of service for children and young people with complex needs.

## **Decision (s)**

### **Committee Members:**

- **Discussed and noted the update and requested a further update to come back to the Strategic Planning and Delivery committee of the IJB on 26<sup>th</sup> October 2023. This report should set out clear recommendations for the future shape of short break services. Given the complex nature of the governance arrangements for this service, (as Children's Social Work services are not delegated to the IJB but Children's Health Services are delegated), a report will also be presented to Social Work Committee.**

**14:56pm G Glen joined virtually**

## **7. Draft Complex Needs Plan**

GG highlighted this paper offers an update to the Committee in relation to the development of the Draft Complex Needs Plan and accompanying draft implementation plan and offers the opportunity to note the progress made, offer any guidance for further development and approve that once engagement concludes, the plan goes to IJB for approval in September.

The Draft Plan was developed by the Complex Needs Project Group and immediate operational colleagues. Initial engagement has also taken place as the plan has developed through the Complex Care Programme Board Reference Group and was approved by the Complex Care Programme Board in June but requested further engagement, including Power of Voices Group, which is a group of Service users across Dumfries & Galloway.

An ask has been provided by Stakeholders, they request that actions are delivered as soon as possible, this has been stalled since the Pandemic.

VW raised a concern in terms of the EQIA, this has been started but a discussion is ongoing with Health Improvement Scotland regarding the engagement. This will go with the final report to the IJB.

## **Decision (s)**

### **Committee Members:**

- **Noted the contents of the draft Complex Needs Plan and engagement updates.**
- **Approved that on completion of ongoing engagement in August the final Complex Needs Plan 2023-2026 and accompanying draft implementation plan is presented to the IJB for final approval in September.**

## **8. Digital Programme Board Workplan aligned to National Digital Strategy**

DR mentioned In 2018, Scotland's Digital Health and Care Strategy was first published, as what was deemed an ambitious strategy that recognised the Health and Wellbeing of the people in Scotland can, and should be enhanced and transformed through the use of digital technology. In April 2022, the Scottish Government refreshed the strategy which was shared with the report.

Following the Pandemic, a Digital Programme Board informal / workshop session took place at The Bridge on the 24<sup>th</sup> January, where the inaugural formal meeting of the Programme Board was held on the 23<sup>th</sup> February 2023. The Programme Board meets on a monthly basis.

The Programme Board is overseeing the development of a draft operational plan aligned to the National Digital Strategy where work is underway between the Local Authority and Health to ensure that this is a Health and Social Care Partnership response plan.

Following this meeting today there is a Digital workshop session planned with the IJB Committee Members and IJB Members to consider the learning to set direction through the Integrated Joint Board.

### **Decision (s)**

#### **Committee Members:**

- **Took assurance on the draft operational delivery plan with the alignment to the National Digital Strategy.**
- **Took assurance on the Integration work between Health and Local authority to ensure a partnership response plan.**

### **9. Director of Public Health Annual Report 2022 / 2023**

VW highlighted the purpose of the Director of Public Health Annual report 2022 / 23 is to set out a broad picture of the main issues facing the Health of the Population living in Dumfries and Galloway and the steps needed to tackle them. The report takes the opportunity to reflect on learning from the pandemic about what can be done collectively when faced with the greatest of adversity.

The Child Poverty Figures have worsened in Dumfries and Galloway. GMac mentioned the measure at the moment is not accurate due to the higher uptake of Free School Meals. VW highlighted across Scotland the Child Poverty figure is not good.

IC asked in terms of Workforce, the change in stress levels since CoVID. JW shared a reflection on the Staff Sessions she has held since CoVID she has met over 600 members of staff, a lot of common themes and key message mainly around staff resilience, the last 3 years being the most challenging times of their careers. We must be aware of the staff support and wellbeing services that are on offer now within the HSCP following the Pandemic.

### **Decision (s)**

#### **Committee Members:**

- **Discussed the content of the report, noting the significant challenges we now face in relation to Population Health and Health Inequalities**



- **Agreed that the Committee would like to be kept informed of progress in light of this report.**

## **10. Tactical Priority 3 Health Inequalities Prevention and Early Intervention**

VW confirmed the paper provides an overview of the work that will be explored as part of the NHS Boards Tactical Priority 3 Work across the Health and Social Care systems with our Local Communities to tackle Health Inequalities and support a shift towards a focus on prevention and early intervention, prior to this going to the Public Health Committee.

### **Decision (s)**

#### **Committee Members:**

- **Took assurance that several areas of work are being taken forward to address this tactical priority which links to the IJB Strategic Commissioning Intentions 12 and 13.**
- **Noted that the nature of these areas of work is long term in nature.**

## **11. DGHSCP Participation and Engagement Activity Quarterly Report – April – June 2023**

This paper provides information and assurance to the IJB Transformation and Innovation Futures Committee about significant participation and engagement activities undertaken within the second quarter of 2023, and presented within the context of work which has taken place before this period. RE confirmed this is the first time a report like this has been presented to this committee.

IJB previously agreed to establish a Consultation and Engagement Working Group, this has oversight of all the pieces of work, and also agreement was for a Consultation Framework to be developed.

RE gave an overview of the significant work which is underway, all included in the report shared.

### **Decision (s)**

#### **Committee Members:**

- **Noted the information presented within the paper on participation and engagement activity.**

## **12. Any Other Business**

No AOCB was noted at this committee.

## **13. Workshop Session – Opportunities in Technology – Lead by Viv Gratton**

## **14. Date of Next Meeting**

The next meeting of this Committee will be held on Thursday 16th November 2023 at 2pm via Microsoft Teams