



Integration Joint Board
Transformation, and Innovation / Futures Committee

13th February 2024

This Report relates to
Item 5 on the Agenda

Galloway Community Hospital Review update

Paper presented by Viv Gration

For Approval

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List of Background Papers:	None
Appendices:	None

1. Introduction

- 1.1 The Galloway Community Hospital (GCH) is a modern facility providing a range of Hospital Services to the west of the region. However, there continue to be challenges in both recruitment and retention to a number of key roles within the hospital.
- 1.2 This paper sets out:
- a proposal to undertake a review of the GCH with the intention of establishing an effective, efficient and sustainable service
 - recommends that a Programme Initiation Document (PID) be developed to set out an approach for the review

2. Recommendations

- 2.1 **The IJB Transformation, and Innovation/Futures Committee is asked to:**
- **Note the proposal to undertake a review of the Galloway Community Hospital**
 - **Approve that a fully developed Programme Initiation Document be developed for consideration at next meeting on 14 May 2024**

3. Background and Main Report

- 3.1 The Galloway Community Hospital (GCH) opened on its current site in 2006.
- 3.2 The following services are provided on site:
- Emergency Department
 - Acute Medical Ward (20 beds)
 - Medicine for the Elderly/Rehabilitation/Palliative Care Ward (26 beds)
 - 1 Operating Theatre
 - Out-patient Clinics
 - Diagnostic services including a CT Scanner
 - Ambulatory Care provision
- 3.3 For many years there have been challenges in the recruitment and retention of medical professionals for GCH. The medical model has evolved since 2006 with a current model of Rural Hospital Practitioners providing the basis of medical recruitment.
- 3.4 This has recently become more difficult with a high number of vacancies and has resulted in extensive use of locums, which in turn has created a financial overspend and an unsustainable range of services.
- 3.5 It is proposed that a review of GCH, with full community and stakeholder involvement, be planned and undertaken to support future decision making. The review should develop a clear understanding of the possible implications of sustaining GCH, potential for improving patient safety and ways to maximise opportunities within GCH.
- 3.6 A PID should be developed to set out fully resources required, timeline and approach to the review.

4. Conclusions

4.1	There are ongoing workforce and financial challenges in sustaining services at GCH.														
4.2	A review of the service will support decision making.														
4.3	A Programme Initiation Document (PID) should be developed and considered at the next meeting of the committee on 14 May 2024.														
5.	Resource Implications														
5.1	GCH is year on year considerably overspent. This is predominately due to the large reliance on Medical Locums.														
6.	Impact on Integration Joint Board Outcomes, Priorities and Policy														
6.1	Reviewing GCH will contribute to the 9 National Health and Wellbeing Outcomes for Health and Social Care and the HSCP Local Delivery Plan should the review of Galloway Community Hospital be given the go ahead.														
7.	Legal and Risk Implications														
7.1	No legal risk to the content of this paper, however it is note that significant public engagement and consultation is required as part of the review process.														
8.	Consultation														
8.1	The Acute and Diagnostics Directorate, Strategic Planning and Commissioning Directorate and Health and Social Care Leadership Team have been consulted for the preparation of this paper.														
9.	Equality Impact Assessment														
9.1	As this paper is for information it does not require an EQIA however review processes include EQIA.														
10.	Glossary														
	<table border="1"> <tr> <td>EQIA</td> <td>Equalities Impact Assessment</td> </tr> <tr> <td>IJB</td> <td>Integration Joint Board</td> </tr> <tr> <td>SPDC</td> <td>Strategic Planning, Delivery and Commissioning</td> </tr> <tr> <td>GCH</td> <td>Galloway Community hospital</td> </tr> <tr> <td>DGRI</td> <td>Dumfries and Galloway Royal Infirmary</td> </tr> <tr> <td>PID</td> <td>Project Initiation Document</td> </tr> <tr> <td>HSCP</td> <td>Health and Social Care Partnership</td> </tr> </table>	EQIA	Equalities Impact Assessment	IJB	Integration Joint Board	SPDC	Strategic Planning, Delivery and Commissioning	GCH	Galloway Community hospital	DGRI	Dumfries and Galloway Royal Infirmary	PID	Project Initiation Document	HSCP	Health and Social Care Partnership
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