



Dumfries and Galloway
Integration Joint Board

4th June 2024

This Report relates to
Item 9 on the Agenda

Strategic Commissioning Plan 2025 – 2028

Paper presented by Kerry Willacy

For Discussion and Noting

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List of Background Papers:	The Public Bodies (Joint Working) (Scotland) Act 2014 2015 Strategic Commissioning Plan Guidance 2023 Draft Strategic Commissioning Plan Guidance Dumfries and Galloway Strategic Commissioning Plan 2022 - 2025
Appendices:	Appendix 1 - Fit for Purpose Assessment for Strategic Commissioning Plan Appendix 2 - Review of the 2016- 2019 Strategic Commissioning Plan Appendix 3 – Proposed Timeline for the Light Touch Review

Direction Required to Council, Health Board or Both	Title	Reference Number
	Direction to:	
	1. No Direction Required	
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	

1. Introduction

- 1.1 The Public Bodies (Joint Working) (Scotland) Act 2014 places legislative requirements on Integration Authorities to review their Strategic Commissioning Plans (SCP) at least once in every relevant period. This must be carried out with the involvement of their Strategic Planning Group (SPG).
- 1.2 The relevant period for the current Strategic Commissioning Plan is 1 April 2022 to 31 March 2025. This was established when the Integration Joint Board published their current Strategic Commissioning Plan in April 2022.
- 1.3 The Integration Joint Board Strategic Planning Delivery and Commissioning Committee (SPDCC) have already endorsed the proposed two-stage approach to the review. This paper asks the Integration Joint Board to note the revised timeline approve this approach.

2. Recommendations

- 2.1 **The Integration Joint Board is asked to:**
- **Approve the two-stage approach to the review of current SCP set out within this paper.**
 - **Note revised timeline for two stage approach to the review of SCP.**

3. Background and Main Report

- 3.1 Section 37 of the Public Bodies (Joint Working) (Scotland) Act 2014, states that:
- 'Integration Authorities, must, before the expiry of the relevant period, review the effectiveness of its Strategic Plan'.
 - 'The process of the review is to be such as the Integration Authority determines'.
 - 'An Integration Authority may prepare a replacement Strategic Plan'.
- 3.2 Section 37 of the legislation also states that 'in carrying out such a review the Integration authority must:
- 'Have regard to the Integration principles and national health and well being outcomes'.
 - 'Seek and have regard to the views of its Strategic Planning Group on:
 - The effectiveness of the arrangements for carrying out the Integration functions and
 - Whether the Integration authority should prepare a replacement Strategic Plan'.
- 3.3 When reviewing the current Strategic Commissioning Plan, it is recognised that there are three potential outcomes:
- **Retain the existing Strategic Plan** – the main strategic direction of the plan remains relevant and no updating of the document is required prior to the next relevant period.
 - **Revise the existing Strategic Plan** – the main strategic direction of the Plan remains relevant however some aspects of the current document need

updated.

- **Replace the existing Strategic Plan** – the main strategic direction of the Plan is no longer relevant.

3.4 When considering the planning for the next iteration of the SCP (2025 – 2028), it is proposed that a two stage review of the current SCP (2022 – 2025) be adopted.

3.5 **Stage 1 - A 'light touch review' (April 2024 – March 2025)**

- This will assess the same considerations used by the IJB back in 2021 to ensure the previous plan was fit for purpose prior to its extension for another 12 months (as a result of delays caused by the pandemic). A table of the assessment factors to be considered can be found in Appendix 1.
- It is recommended that this 'light touch review' follows a similar process to that used for the 2016 – 2019 SCP. The detail of this process can be found in Appendix 2.
- It is recognised that new Tactical Priorities will be developed by April 2024.
- The draft Annual Performance Report Guidance requires an assessment of integration arrangements against the Framework for Integration of Community Health and Social Care. The SPG can utilise this Framework to assess effectiveness and avoid any unnecessary duplication.
- The SPG will be supported to develop an updated process to review the Model of Care, Vision and Strategic Commissioning Intentions in light of the new tactical priorities.
- The SPG will provide views on whether these sections of the current SCP remain relevant in order to support the IJB in deciding whether to retain or revise the SCP for the next relevant period (2025 – 2028).
- A draft timeline for the light touch review is included in Appendix 3.

3.6 **Stage 2 – Full review (April 2025 – March 2026)**

- There are a number of key documents due to be published during 2024 that will enable a full review, and inform the potential for development of a replacement SCP. These include:
 - updates to sections of the current local Strategic Needs Assessment (SNA) reflecting new data due to become available including the National Census. These updates will replace sections of the current full SNA published in February 2015.
 - new Scottish Government Guidance relating to SCPs to replace the current guidance published in 2015.
 - publication of the local Housing Demand and Needs Assessment to replace the 2016 publication.

4. Conclusions

4.1 A formal process for review of the Dumfries and Galloway SCP is required.

4.2 The review process must include the SPG in accordance with legislation.

- 4.3 It is the role of the SPG to provide the IJB with views on the effectiveness of the arrangements for carrying out the integration functions and whether the Integration Authority should prepare a replacement SCP.
- 4.4 It is the decision of the IJB whether to retain, revise or replace their SCP. This decision must have regard to the views of the SPG.
- 4.5 The review needs to be timely to ensure that, regardless of the decision to retain, revise or replace the SCP, there is not a period of time where the IJB do not have a current SCP in place.
- 4.6 A two stage process for undertaking the review of current strategic plan is proposed. The Integration Joint Board are asked to approve this approach.

5. Resource Implications

- 5.1 There are no resource implications relating to this work at this time.

6. Impact on Integration Joint Board Outcomes, Priorities and Policy

- 6.1 The SCP is the document that sets out the IJB approach to meeting the [National Health and Wellbeing Outcomes for Health and Social Care](#) and sets out the IJB Strategic Commissioning Intentions.

7. Legal and Risk Implications

- 7.1 There is a legal requirement for the IJB to review their SCP once every relevant period.

8. Consultation

- 8.1 Presentation of this paper to the Integration Joint Board Strategic Planning Delivery and Commissioning Committee is one of the first steps in engagement in relation to the next SCP. The views of the Dumfries and Galloway Strategic Planning Group have also been sought. They are supportive of the proposed approach.

9. Equality Impact Assessment

- 9.1 Not required at this time, will be completed as work on SCP continues.

10. Glossary

EQIA	Equalities Impact Assessment
IJB	Integration Joint Board
SCP	Strategic Commissioning Plan
SPDC	Strategic Planning, Delivery and Commissioning
SNA	Strategic Needs Assessment
SPG	Strategic Planning Group

Dumfries and Galloway Integration Joint Board

DIRECTION

(ISSUED UNDER SECTIONS 26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014)

1.	Title of Direction and Reference Number	<i>Reference Number will be added once the direction is formally logged</i>
2.	Date Direction Issued by Integration Joint Board	<i>Date of the IJB Meeting which issued the Direction</i>
3.	Date from which Direction takes effect	<i>Date which is confirmed by the IJB</i>
4.	Direction to	<i>This can be either:</i> <ul style="list-style-type: none"><i>NHS Dumfries and Galloway</i><i>Dumfries and Galloway Council</i><i>Both</i>
5.	Does this direction supersede, amend or cancel a previous Direction? If yes, include the reference number(s)	<i>This information is required to provide context to the subject of the Direction</i>
6.	Functions covered by Direction	<i>List of all the functions/services to which the Direction relates e.g. Occupational Therapy, Mental Health</i>
7.	Full text of Direction	<i>Outline what you are asking the authorities to carry out (this description should include a consideration of the role of the third sector)</i>

Appendix 1

HEALTH AND SOCIAL CARE STRATEGIC PLAN 2025 - 2028

Draft process for assessing if current Strategic Commissioning Plan is fit for purpose

Assessment Factor Does the current plan...	Process for assessing this factor	Who	Assessment Outcome
1. ...continue to reflect what people told us?	Review engagement and consultation activities in relation to recent strategy documents, for example: <ul style="list-style-type: none"> • Right Care Right Place • Wigtownshire Maternity Review 	Strategic Planning Managers Strategic Planning Group	
2. ...reflect national and regional strategic direction?	Revise list of documents that have informed the plan to confirm if there are significant changes to legislation or policy at a national and regional level	Strategic Planning Managers	<ul style="list-style-type: none"> • No change to National Health and Wellbeing Outcomes
3. ... provide a framework that enables ongoing local developments and organisational change?	Operationally - Check Annual Delivery Plan against existing plan Strategically – check the current plan will continue to support strategies in development	Strategic Planning Managers	
4. ... support the partnership response to and recovery from Covid -19?	Check current plan against the Recovery Plan	Head of Strategic Planning	
5. ... reflect existing resource challenges (workforce and financial)	Check current plan against workforce and financial plans	Workforce Director Chief Finance Officer Strategic Planning Managers	

6. ... reflect the needs of the people of Dumfries and Galloway	Check current plan against local strategic needs assessment. Are there any significant changes to the 'case for change'	Intelligence Team	
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Appendix 3

Proposed Timeline for Light Touch Review of Strategic Commissioning Plan

Review of current SCP with view to publishing updated version April 2025

1	11/01/24 2024	<p>SPG</p> <p>Consider options for review based on current draft guidance</p> <ul style="list-style-type: none"> • Share draft timelines • Pros and cons for each approach • Seek views on approach to be taken
2	18/04/24	<p>Paper to HSCSLG</p> <ul style="list-style-type: none"> • Present options and SPG recommendation • Seek approval for proposed review process
3	23/04/24	<p>Paper to Strategic Planning Delivery and Commissioning Committee</p> <ul style="list-style-type: none"> • Present options and SPG recommendation • Seeking agreement for review process
4	04/06/24	<p>Paper to IJB</p> <ul style="list-style-type: none"> • Present options and SPG, HSCSLG, Strategic Planning Delivery and Commissioning Committee recommendation • Timelines and other relevant information shared • Seek decision to review or replace
5	Jun 2024	<p>SPG and IJB Workshops (1 of 2)</p> <ul style="list-style-type: none"> • Clarify Review Process using Draft Statutory Guidance Document. <p>Share information available, including most recent</p> <ul style="list-style-type: none"> • Strategic needs assessment summary • Annual performance report
6	Jun 2024	<p>Create first draft based on workshop feedback</p>
7	Jul - Aug 2024	<p>SPG and IJB Workshops (2 of 2)</p> <p>Presentation of first draft - explore</p> <ul style="list-style-type: none"> • Vision and purpose • Case for change • Key challenges • SCIs linked to ADP and finance <p>How it will be achieved</p>
8	Aug 2024	<p>Draft Strategic Commissioning Plan to IJB for agreement prior to commencing wide stakeholder engagement and consultation</p>
9	Sept – Nov 2024	<p>Period of stakeholder engagement/consultation</p>
10	Dec 2024	<p>Redraft Strategic Commissioning Plan to take into account comments, views, etc received during consultation period</p>

11	Jan – Feb 2025	Final draft of revised Strategic Commissioning Plan to governance groups SPG, HSCSLG, and Strategic Planning Delivery and Commissioning Committee
12	Mar 2025	Final draft of revised Strategic Commissioning Plan to IJB for approval
13	1 April 2025	Publish revised Dumfries and Galloway Integration Joint Board Health and Social Care Strategic Commissioning Plan 2025 - 2026 (new relevant period begins)
14	From 1 April 2025	Revisit the SCP 2025 – 2026 with view to reviewing and replacing it with 2026 – 2028 version