



Dumfries and Galloway
Integration Joint Board

17th December 2024

This Report relates to
Item 5c on the Agenda

Update from the IJB Strategic Planning, Delivery and Commissioning Committee

Paper presented by Greg Black

For Noting

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Approved for Submission by:	Greg Black, Chair of the IJB Strategic Planning, Delivery and Commissioning Committee, NHS Dumfries and Galloway, Greg.Black@nhs.scot
List of Background Papers:	None
Appendices:	Appendix 1 – Proposal to commission capacity at the new Garrick Site with associated Direction

Direction Required to Council, Health Board or Both	Title	
	Reference Number	
	Direction to:	
	1. No Direction Required	
	2. Dumfries and Galloway Council	X
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	

<p>1.</p> <p>1.1</p>	<p>Introduction</p> <p>The Integration Joint Board (IJB) Strategic Planning, Delivery and Commissioning Committee met on Thursday 14 November 2024.</p>
<p>2.</p> <p>2.1</p>	<p>Recommendations</p> <p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> • Note this update from the IJB Strategic Planning, Delivery and Commissioning Committee; • Consider the proposed Direction on commissioning a supported accommodation unit and staff base at the Garrick Development; and • Subject to agreement and / or amendment, issue the Direction to Dumfries and Galloway Council.
<p>3.</p> <p>3.1</p> <p>3.2</p>	<p>Background and Main Report</p> <p>The IJB Strategic Planning, Delivery and Commissioning Committee considered and discussed nine substantive elements of business, as summarised below.</p> <p>Strategic Planning Group Update</p> <p>Claire Brown updated the Committee on the recent work of the Strategic Planning Group highlighting that the group:</p> <ul style="list-style-type: none"> • Considered the update on the Annual Delivery Plan and agreed to monitor progress of actions and their impact on Strategic Commissioning Intentions. • Received an update on progress with the Digital Delivery Plan, noting the importance of buy-in from those who may use technology and the professionals who may recommend its use, suggesting that consideration be given to: <ul style="list-style-type: none"> • Recruiting digital champions to advocate the benefits of a digital first approach • Looking beyond Dumfries and Galloway for motivated users who can promote • the benefits of engaging with technology • Building peer to peer support networks • Focusing on shifting the mindset • Establishing a network of ‘early adopters’ amongst staff groups • Role for care at home providers to test, champion and promote • Focused their discussion on the emergent proposals from the Right Care, Right Place Programme and formulated their recommendations to inform IJB decision-making. <p>It was agreed that if there is difficulty in progressing the recommendations on the Digital Delivery Plan, then this would be escalated back through Committee, with regular progress being reported back to Strategic Planning Group.</p>

3.3 Update on the Joint Strategic Needs Assessment

Ananda Allan updated the Committee on the approach to developing the Joint Strategic Needs Assessment and the progress being made, highlighting the work underway to develop a chapter on unpaid Carers, with potential future chapters to include:

- Anti-Racism
- Population Change
- Primary Care Sustainability

It was confirmed that a workshop for IJB Members on the structure of the JSNA Chapters and the potential future content is scheduled for Tuesday 19 November 2024.

3.4 Proposed Priorities Arising from the Review of the Annual Performance Report

Ananda Allan and Viv Gratton presented a review of the Annual Performance Report and suggested areas for action in response to the issues that had been identified. The Committee agreed to recommend that the IJB consider whether Directions should be developed to:

- Deliver the Physical Activity Strategy
- Develop and deliver a plan for Long Term Conditions
- Develop and deliver a neurodiversity service
- Develop and deliver a plan to provide physical health checks to people with a Learning Disability
- Develop and deliver support for people waiting for care
- Develop and deliver a steady state within elective health care waiting times
- Deliver on the Local Child Poverty Action Plan
- Develop plans to ensure cancer screening is equitable
- Develop a plan to tackle racialised inequality
- Develop a plan to reduce Medical Locum spend
- Develop a plan to reduce prescribing costs

In addition, the Committee agreed to bring forward a proposal to the IJB to assess how the Committees are operating to discharge the suggestions on how the IJB operates. Further, it was agreed that there is a need to review and assess the balance of Directions across the National Health and Wellbeing Outcomes and Strategic Commissioning Intentions, ensuring there is sufficient focus on prevention and early intervention.

There is a scheduled workshop planned on 14th January 2025 to undertake the above work.

3.5 National and Regional Planning Priorities

David Rowland updated the Committee on some of the National and Regional planning priorities that relate to the functions delegated to the IJB with the ask that the Committee considers the outputs from this work to make recommendations to

the IJB on strategic commissioning decisions for the relevant delegated functions.

The current priorities for West of Scotland were described as:

- Cardiology
- General Surgery
- Laboratory Services
- Oral Maxillofacial Services
- Sleep Studies

And, the work underway Nationally includes:

- Cardiology
- Diagnostics
- Oncology
- Remote, Rural and Islands
- Vascular Surgery

3.6 Non-Registered Third Sector Procurement Plan Update

Viv Gration and Rebecca Scott presented an update on the next phase of the procurement plan, highlighting the need to re-set the timeline for the procurement of non-registered third sector contract, with the aim that this work is concluded by 31 March 2026 to allow for a three month contract activation period.

The Committee noted that this is the right thing to do and agreed to recommend to the IJB that the timeline be extended, recognising the risk of having non-compliant arrangements in place and the potential for service continuity issues.

The Committee were assured that while contracts are not in place for some providers, they are subject to the same Contract Monitoring arrangements as those who do have contracts. The Committee noted that the next Contract Monitoring Report is due to come to the next IJB Finance, Performance and Quality Committee for assurance.

3.7 Refresh of the Strategic Commissioning Plan for 2025 – 28

Kerry Willacy presented an update on plans to refresh the Strategic Commissioning Plan for 2025 – 28 and agreed to recommend to the IJB to retain, revise or replace the plan in line with the views of the SPG and that the SCP will be brought forward to the IJB at its meeting in March 2025.

3.8 Final Draft of the Carers Strategy

Viv Gration shared with the Committee the final Draft Carers Strategy that is due to be presented to the IJB in December 2024.

The Committee endorsed the Draft Carers Strategy for adoption by the IJB as their Carers Strategy for Dumfries and Galloway and this will be presented under a separate, substantive agenda item.

The Committee agreed that the associated fully costed Delivery Plan will be complete by March 2025 and will be presented to the IJB for approval and issuing

of a Direction at that time.

3.9 Analysis of Alignment of Directions to Strategic Commissioning Intentions

Ananda Allan presented the analysis of how current Directions issued by the IJB align to the Strategic Commissioning Intentions set out with the Strategic Commissioning Plan, highlighting the imbalance between Strategic Commissioning Intentions.

The Committee welcomed the suggestion of an in-person workshop to map all current and suggested Directions to formulate a plan to improve the balance across Strategic Commissioning Intentions.

3.10 Health and Social Care Workforce Plan 2022 – 25

Pam Jamieson presented Committee with an update on the current Workforce Plan and outlined the approach being taken to develop the next Workforce Plan, providing assurance that this will be linked with the refreshed Strategic Commissioning Plan and in line with Scottish Government requirements.

3.11 In addition to these items, it should be noted that at its meeting on 23 July 2024 the Strategic Planning, Delivery and Commissioning Committee discussed a proposal to extend the current nomination agreement with Loreburn Housing Association, establishing a lease for a flat and communal facility at their new Garrick site in Stranraer.

3.12 The Committee endorsed this proposal and agreed that it should be recommended to the IJB for approval.

3.13 The details of this proposal are set out within Appendix 1 and its associated annexes, along with a proposed Direction to Dumfries and Galloway Council.

4. Conclusions

4.1 The agenda and papers for the meeting on 14 November 2024 resulted in a full and rich discussion across a range of topics that will be relevant to informing the IJB's strategic commissioning decisions, the setting of Directions and ensuring appropriate balance of Directions across all aspects of the refreshed Strategic Commissioning Plan.

5. Resource Implications

5.1 Not applicable

6. Impact on Integration Joint Board Outcomes, Priorities and Policy

6.1 Not applicable

7. Legal and Risk Implications

7.1 Not applicable

8. Consultation

8.1	Not applicable				
9.	Equality Impact Assessment				
9.1	Not applicable				
10.	Glossary				
10.1	All acronyms must be set out in full the first time they appear in a paper with the acronym following in brackets. The table below is an example only:				
	<table border="1"> <tr> <td>EQIA</td> <td>Equalities Impact Assessment</td> </tr> <tr> <td>IJB</td> <td>Integration Joint Board</td> </tr> </table>	EQIA	Equalities Impact Assessment	IJB	Integration Joint Board
EQIA	Equalities Impact Assessment				
IJB	Integration Joint Board				



Dumfries and Galloway
Integration Joint Board

Date 17 December 2024

This Report relates to
Item X on the Agenda

*Supported Accommodation Opportunity –
Garrick Site
Glen Graham*

For Approval

Author:	Glen Graham, Strategic Planning and Commissioning Manager glen.graham@nhs.scot	
Approved for Submission by:	Justin Murray - Deputy General Manager Mental Health, Learning Disability, Psychology and Specialist Drug and Alcohol Directorate justin.murray@nhs.scot	
List of Background Papers:	20230412 Modelling Bed Based Intermediate Care v1.0 (dghscp.co.uk) 2	
Appendices:	Annex A - HSCLG Garrick Site Paper Annex B - Site plans and layout	

Direction	Required	to	No existing or previous direction
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Council, Health Board or Both	Title	Reference Number	
	Direction to:		
	5. No Direction Required		
	6. Dumfries and Galloway Council		x
	7. NHS Dumfries and Galloway		
8. Dumfries and Galloway Council and NHS Dumfries and Galloway			

11. Introduction

10.2 This paper outlines an opportunity approved by the Health and Social Care Leadership Group in June 2024 (appendix 1) to develop much needed supported housing accommodation in the West of the region in partnership with Strategic Housing and Loreburn Housing Association (LHA).

10.3 The report will provide a summary description of this opportunity and proposes that a direction is issued to Dumfries and Galloway Council to extend the existing nomination agreement with LHA and to utilise £30,000 of the devolved budget to establish the appropriate lease arrangements with LHA

12. Recommendations

11.1 The Integration Joint Board is asked to:

- NOTE the opportunity to develop much needed supported accommodation in the West of the region.
- APPROVE that a Direction is issued to Dumfries and Galloway Council to extend the existing nomination agreement with LHA and to utilise £30,000 of the delegated budget to establish a lease agreement for the communal facility and single flat at their new Garrick site in Stranraer

13. Background and Main Report

12.1 Through close working relationships with Strategic Housing, Housing Association and independent provider partners the Health and Social Care Partnership have nomination rights to a portfolio of supported accommodation within Dumfries and Galloway. This is mainly within core and cluster supported tenancy models.

12.2 Through a previous local mapping exercise and now through the implementation of the national support register it has been identified that a significant number of people with complex support needs require appropriate supported accommodation including

12.3 Through the delivery of Right Care Right Place (RCRP) it has become apparent that people want to stay at home or as close to home as is practically possible. It is clear from the bed modelling (see background papers) carried out under RCRP that there is a need for action to increase capacity both in the short and longer term in relation to the provision of local intermediate care beds. For example within the year

1 Commissioning Plan for RCRP there is a requirement to provide 2 flexible beds and Carers Respite within the Rhins area of Wigtownshire.

12.4 Opportunities to access suitably adapted properties are also limited in the west of the region and reducing adaptation budgets has meant people are not always able to have their existing home adapted, move to a suitable property or to be discharged from hospital to a suitable property.

The Opportunity

12.5 During recent discussions with Loreburn Housing and Strategic Housing it has been identified that the Garrick site in Stranraer (previously Garrick Hospital Site) currently being developed by Loreburn with Strategic Housing support may offer an opportunity to provide additional supported accommodation in the West of the region.

12.6 Work on the site began some time ago but has been subject to delays. It is currently expected that properties will be ready for occupation in November 2024.

12.7 A working group of key stakeholders has been put in place to explore this opportunity and to determine the requirements for the supported accommodation project. The key stakeholders included are

- MH Complex Needs Team
- Chair of Housing with Care and Support Group
- Strategic Planning and Commissioning
- Intellectual Disability Team
- MH Directorate
- Social Work Services
- Strategic Housing

12.8 Loreburn has shared outline plans (see appendix 2) for the provision of such a development and the list of available properties described below. For the HSCP the site offers the opportunity to provide up to 19 self contained flatted properties

Unit	Accommodation
Block 1	8 x 1 bed flats (5 FF, 3 GF) Communal Laundry Meeting Rooms/office/reception
Block 2	8 x 1 bed flats 4 x 2 bed flats
Block 3	2 x 2 bed bungalow (Specially adapted)
Block 4	2 x 2 bed bungalow (Specially adapted)
Block 5	2x 2 bed bungalow (Adapted to 1 share unit)

Wider Opportunity (Communal Space/Hub)

12.9 Block 1 contains space a reception area, communal space and meeting and office space. While the core function would be to support residents in the provision of support this facility and its proximity to the other blocks of supported accommodation offers an opportunity to deliver care and support to a wider group of tenants and a variety of health and wellbeing activities. This could range from elements of reablement for older people to the delivery of supported living skills for younger residents.

Management Arrangements

12.10 LHA will act as the landlord for the development with individuals being provided with their own Scottish Secure Tenancy and access to a communal facility for activities and enhanced support. The HSCP will hold nomination rights to the development. This means that only the HSCP can nominate people for any vacancy that arises within this supported accommodation. Care and support will be provided by on site by one or more care provider partner experienced in delivering support to people with complex needs and older people.

12.11 Core funding for this housing development has come through Scottish Government (SG) in the form of a HA grant to allow Strategic Housing and LHA to support the development costs of this provision.

12.12 Rent costs will be the responsibility for the tenants of each flat and will include a service charge covering elements of the reception and all of the staff base area which will be integral and essential to the delivery of effective care and support within this supported accommodation.

12.13 If the HSCP wishes to have sole use of the wider activity space there would be a requirement to enter in to a lease with Loreburn for this purpose similar to those already in place for Respite and Short Break facilities across the region. The indicative annual cost of this lease is £25,000 p.a. and would include the conference area, two larger meeting rooms, the smaller 1-2-1 room, the café/reception area, plus the office reception area.

12.14 If the opportunity is taken to utilise one of the flats for respite, a flexible bed or as an emergency access flat then the approximate annual cost of leasing the flat would be approximately £5,000 per annum.

14. Conclusions

13.1 There is a lack of specialist supported accommodation in Dumfries and Galloway which resulted in many people being accommodated in OOR residential, hospital and community settings not appropriate to their needs. This includes older people and those with complex needs and physical disabilities. This has been particularly difficult in the west of the region where this resource has been particularly limited.

13.2 This development offers the opportunity to ensure adults experience meaningful and fulfilled lives within Dumfries and Galloway by providing a flexible range accommodation and support to meet that need and offers the opportunity to provide

a central staffed support hub in the West of the region flexible enough to meet the needs of those with complex and mental health needs as well as for older people.

15. Resource Implications

14.1 The HSCP is already committed to care and support arrangements for those being considered for the properties and by bringing together these packages of care and support and utilising technology it is hoped that further savings can be made. As outlined in section 3 a number of cost mitigations are being explored including

- bringing together a number of single packages of care and support in to one project and by utilising a single provider and technology there is an opportunity to reduce travel costs and secure minimum savings linked to the cost of waking night and sleepovers support in the region of £108,000
- savings on staff time (including travel) and resources by bringing provision in to one place
- opportunities to enhance and in some case replace one to one support with technology will be part of the assessment ahead of any referral to the project

14.2 The cost of leasing the communal facility is estimated at £25,000 per annum if the HSCP wishes to adopt this in full and £5,000 per annum for the lease of one flat for flexible bed provision. This figure could reduce if not all of the communal facilities are required. As outlined this still leaves an overall saving of £78,000 based on a reduction in the number of sleepovers required.

16. Impact on Integration Joint Board Outcomes, Priorities and Policy

15.1 Supports on the delivery of the 9 national health and wellbeing outcomes and fits well with the existing Integration Joint Board (IJB) Strategic Plan and Mental Health Strategy. For example local strategy commitments to:

- Support People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community
- Enable people to have more choice and control
- Ensuring people who work in health and social care services feel engaged with the work they do and are supported to continuously improve the support, care and treatment they provide
- Ensure secondary mental health services retain capacity to provide assessment and intervention for people with complex needs presenting in crisis

17. Legal and Risk Implications

16.1 A statement that highlights any legal issues and risk that may arise, relating to the integration authority or the constituent partners.

18. Consultation

17.1 In preparation of this paper and the areas of work described consultation has taken place with operational teams across Social Services and the Mental Health and Communities Directorate.

17.2 Consideration has also been given to information collected as part of the

engagement and consultation process linked to the development of the Housing with Care and Support Strategy and Learning Disability Strategy including feedback from people who use services their families and Carers.

19. Equality Impact Assessment

18.1 Not required at this time.

20. Glossary

19.1 All acronyms must be set out in full the first time they appear in a paper with the acronym following in brackets.

ASARPP	Adult Supported Accommodation and Residential Placement Panel
HSCLG	Health and Social Care Leadership Group
IJB	Integration Joint Board
LHA	Loreburn Housing Association
OOR	Out of Region
RCRP	Right Care Right Place
SG	Scottish Government
SHIP	Strategic Housing Investment Plan
SHT	Strategic Housing Team

Dumfries and Galloway Integration Joint Board



DIRECTION

(ISSUED UNDER SECTIONS 26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014)

1.	Title of Direction and Reference Number	Reference Number will be added once the direction is formally logged	
2.	Date Direction Issued by Integration Joint Board	XXXXX	
3.	Date from which Direction takes effect	<i>Date which is to be confirmed by the IJB</i>	
4.	Direction to	Dumfries and Galloway Council	
5.	Does this direction supersede, amend or cancel a previous Direction? If yes, include the reference number(s)	This is a new direction	
6.	Functions covered by Direction	Communities Directorate Mental Health Directorate	
7.	Full text of Direction	Extend the existing nomination agreement with Loreburn Housing Association and to utilise £30,000 of the delegated budget to establish a lease agreement for the communal facility and single flat at their new Garrick site in Stranraer	
8.	Budget allocated by Integration Joint Board to carry out Direction	Delegated budget for Adult Social Care	
9.	Desired Outcomes	To create additional supported accommodation capacity that will allow people with complex needs to access the support they need locally and to reduce the number of out of region placements that need to be arranged	
10.	Is there a need for engagement with the third	YES	NO

	sector in delivery of this direction?	x	
11.	Performance Monitoring Arrangements	Directions will be reported to the relevant IJB Committee on a 6 monthly basis. An annual report of all current Directions will be presented to the IJB	
12.	Date Direction will be Reviewed	April 2024	

Annex A



Annex A - Supported Accommodation Opportunity - Garrick.pdf

Annex B



Annex B - Garrick full site plan.pdf

