



Dumfries and Galloway  
Integration Joint Board

4<sup>th</sup> March 2025

This Report relates to  
Item 10 on the Agenda

# The Strategic Commissioning Plan 2025 – 2028

*Paper presented by Kerry Willacy*

*For Approval*

<b>Author:</b>	Kerry Willacy, Strategic Planning and Commissioning Manager, NHS Dumfries and Galloway <a href="mailto:Kerry.Willacy@nhs.scot">Kerry.Willacy@nhs.scot</a>
<b>Approved for Submission by:</b>	David Rowland, Director of Strategic Planning and Transformation, NHS Dumfries and Galloway <a href="mailto:David.Rowland2@nhs.scot">David.Rowland2@nhs.scot</a>
<b>List of Background Papers:</b>	N/A
<b>Appendices:</b>	<b>Appendix 1</b> - Strategic Commissioning Plan 2025 – 2028 <b>Appendix 2</b> – EQIA for the Strategic Commissioning Plan 2025 – 2028

<b>Direction Required to Council, Health Board or Both</b>		
	<b>Title</b>	<b>Reference Number</b>
	<b>Direction to:</b>	
	1. No Direction Required	X
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
4. Dumfries and Galloway Council and NHS Dumfries and Galloway		

## **1. Introduction**

- 1.1 The Strategic Commissioning Plan has been reviewed and updated following the approach and timeline approved by the Integration Joint Board on 4 June 2024.
- 1.2 As part of the review of the Strategic Commissioning Plan, the Strategic Commissioning Intentions (SCIs) have been reviewed following discussions at two sessions with the Strategic Planning Group (in November 2024 and January 2025) and updated to make them more intentional and ensure they better align with the National Health and Wellbeing outcomes. The core intentions from the previous set of SCIs remain, but they have been added to make them less like ambitions and more like commitments.
- 1.3 The order of the SCIs has also been changed to ensure the SCIs directly map to the National Health and Wellbeing Outcomes. This will make reporting on these much easier going forward.
- 1.4 Section 5 of the Plan has also been reviewed and updated following the discussion at the SPG meeting on 12 November 2024.
- 1.5 The Strategic Plan Delivery and Commissioning Committee recommended the new Strategic Commissioning Plan to the IJB for approval on 21 January 2025.
- 1.6 The Integration Joint Board is asked to approve the draft Strategic Commissioning Plan 2025 – 2028 as set out in Appendix 1. The relevant period for the new plan will commence on 1 April 2025.

## **2. Recommendations**

- 2.1 **The Integration Joint Board is asked to:**
- **Approve and adopt the new Strategic Commissioning Plan 2025 – 2028 (as set out in Appendix 1).**
  - **Note that a communication plan has been developed and the new SCP will be shared with delivery partners.**
  - **Remit the Chief Officer to share the new SCP with Dumfries and Galloway Council and the NHS Board to ask that all plans for service change fully reflect the agreed model of care and demonstrate progress against the Strategic Commissioning Intentions where appropriate.**
  - **Approve that, following this review of the SCP, there is no need for substantive changes to the SCP until the end of this relevant period in 2028.**

## **3. Background and Main Report**

- 3.1 The relevant period for the current Strategic Commissioning Plan is 1 April 2022 to 31 March 2025. This was established when the Integration Joint Board published their current Strategic Commissioning Plan in April 2022.
- 3.2 The Integration Joint Board approved a two-stage review of the current SCP on 4<sup>th</sup> June 2024. This involved a 'light touch' review during 2024/2025 followed by a full,

more detailed review during the three year lifetime of the refreshed plan, once the information required to support a comprehensive review is available.

- 3.3 The Public Bodies (Joint Working) (Scotland) Act 2014 places legislative requirements on Integration Authorities to review their Strategic Commissioning Plans (SCP) at least once in every relevant period. This must be carried out with the involvement of their Strategic Planning Group (SPG).
- 3.4 A session with the Strategic Planning Group to review the current SCP took place on 12 November 2024 ahead of the meeting of the SPDCC on 14 November 2024. The SPG and SPDCC both recommended that the SCP be updated in some small way to better reflect the current challenges facing health and social care. A further session with the SPG took place on 6 January 2025 and their feedback and comments have been fully reflected in the final draft of the SCP.
- 3.5 The 'light touch' review concluded that the existing vision, purpose and Model of Care remained fit for purpose. The review has been more extensive than originally anticipated in relation to the expansion of the Strategic Commissioning Intentions and therefore it is felt that there is now no need to review the SCP until the end of the relevant period in 2028.
- 3.6 The draft Strategic Commissioning Plan for 2025 – 2028 is included in Appendix 1 of this report.
- 3.7 The sections of the plan are set out in the table below which also highlights where revisions have been made, in line with the feedback from the SPG from their meetings on 12 November 2024 and 6 January 2025.

***Table 1 – Sections on the Strategic Commissioning Plan which have been changed/left unchanged/ reviewed and updated***

<b>Section</b>	<b>Section Title</b>	<b>Changes/No Changes</b>
	Foreword	Changes
1	Introduction	No Change
2	Vision and Purpose	No Change
3	Model of Health and Social Care and Support	No Change
4	Strategic Commissioning Intentions	Changes
5	From Strategy to Delivery	Changes
6	Acknowledgement	No Change
7	Glossary	Reviewed and Updated
8	List of useful links and documents	Reviewed and Updated

- 3.8 A communication plan has been developed and the new SCP will be shared with delivery partners.
- 3.9 The Integration Joint Board is asked to remit the Chief Officer to share the new SCP with both Dumfries and Galloway Council and the NHS Board.
- 3.10 The Integration Joint Board is asked to approve the new Strategic Commissioning Plan 2025 – 2028.

#### **4. Conclusions**

- 4.1 The Integration Joint Board is asked to:**
- Approve and adopt the new Strategic Commissioning Plan 2025 – 2028 (as set out in Appendix 1)
  - Note that a communication plan has been developed and the new SCP will be shared with delivery partners
  - Remit the Chief Officer to share the new SCP with Dumfries and Galloway Council and the NHS Board to ask that all plans for service change fully reflect the agreed model of care and demonstrate progress against the Strategic Commissioning Intentions where appropriate
  - Approve that, following this review of the SCP, there is no need for substantive changes to the SCP until the end of this relevant period in 2028

**5. Resource Implications**

5.1 There are no resource implications relating to this paper.

**6. Impact on Integration Joint Board Outcomes, Priorities and Policy**

6.1 This paper relates to the IJB's Strategic Commissioning Plan and the Strategic Commissioning Intentions for 2025 – 2028.

**7. Legal and Risk Implications**

7.1 There is a legislative requirement to have a new Strategic Commissioning Plan in place for 1<sup>st</sup> April 2025. Assurance can be given that we remain confident that the updated plan will be approved by the IJB in March 2025 and be in place for 1<sup>st</sup> April 2025.

**8. Consultation**

8.1 The review of the Strategic Commissioning Plan has been discussed with the IJB, SPDCC, SPG and with the Health and Social Care Leadership Group.

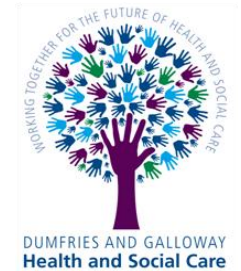
**9. Equality Impact Assessment**

9.1 An Equality Impact Assessment (EQIA) on the new SCP is attached in Appendix 2.

**10. Glossary**

<b>EQIA</b>	<b>Equalities Impact Assessment</b>
<b>IJB</b>	<b>Integration Joint Board</b>
<b>SCI</b>	<b>Strategic Commissioning Intention</b>
<b>SCP</b>	<b>Strategic Commissioning Plan</b>
<b>SPDCC</b>	<b>Strategic Plan Delivery and Commissioning Committee</b>
<b>SPG</b>	<b>Strategic Planning Group</b>

## Dumfries and Galloway Integration Joint Board



### DIRECTION

(ISSUED UNDER SECTIONS 26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014)

1.	Title of Direction and Reference Number	<i>Reference Number will be added once the direction is formally logged</i>
2.	Date Direction Issued by Integration Joint Board	<i>Date of the IJB Meeting which issued the Direction</i>
3.	Date from which Direction takes effect	<i>Date which is confirmed by the IJB</i>
4.	Direction to	<p><i>This can be either:</i></p> <ul style="list-style-type: none"> <li>• <i>NHS Dumfries and Galloway</i></li> <li>• <i>Dumfries and Galloway Council</i></li> <li>• <i>Both</i></li> </ul>
5.	Does this direction supersede, amend or cancel a previous Direction? If yes, include the reference number(s)	<i>This information is required to provide context to the subject of the Direction</i>
6.	Functions covered by Direction	<i>List of all the functions/services to which the Direction relates e.g. Occupational Therapy, Mental Health</i>
7.	Full text of Direction	<i>Outline what you are asking the authorities to carry out (this description should include a consideration of the role of the third sector)</i>
8.	Budget allocated by Integration Joint Board to carry out Direction	<i>Financial information must be provided and will be the resource allocated to NHS DG, DG Council or both to carry out the Direction. The Direction should consider the potential role of the third sector and the financial implications. Where the direction relates to multiple functions the financial allocation for each function needs to be specified. The Direction should also outline any savings to be made.</i>
9.	Desired Outcomes	<i>Detail what the Direction is intended to achieve. Ensure this is linked to</i>

		<i>the Strategic Commissioning Plan, the National Health and Wellbeing Outcomes and any other relevant information.</i>	
10.	Is there a need for engagement with the third sector in delivery of this direction?	<i>YES</i>	<i>NO</i>
		<i>Tick or Cross</i>	<i>Tick or Cross</i>
		<i>If there is a possibility that the service is to be delivered via third sector organisations there should be consultation with the third sector on the design of the service.</i>	
11.	Performance Monitoring Arrangements	<i>Directions will be reported to the relevant IJB Committee on a 6 monthly basis. An annual report of all current Directions will be presented to the IJB</i>	
12.	Date Direction will be Reviewed	<i>Date no more than 1 year in advance</i>	