



Dumfries and Galloway
Integration Joint Board

4th March 2025

This Report relates to
Item 5c on the Agenda

Update from the IJB Strategic Planning, Delivery and Commissioning Committee

Paper presented by Greg Black

For Noting

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List of Background Papers:	None
Appendices:	None

Direction Required to Council, Health Board or Both	Title	
	Reference Number	
	Direction to:	
	1. No Direction Required	X
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	

1. Introduction

- 1.1 The Integration Joint Board (IJB) Strategic Planning, Delivery and Commissioning Committee met on Tuesday 21 January 2025.

2. Recommendations

2.1 The Integration Joint Board is asked to:

- **Note this update from the IJB Strategic Planning, Delivery and Commissioning Committee;**

3. Background and Main Report

- 3.1 The IJB Strategic Planning, Delivery and Commissioning Committee considered and discussed six substantive elements of business, as summarised below.

3.2 Strategic Planning Group Update

Claire Brown, Chair of the Strategic Planning Group (SPG), updated the Committee on the discussion and debate that took place at the meeting of the SPG on 06 January 2025, highlighting that the group:

- Received and considered a paper detailing a four stage process for development of the Annual Delivery Plan (ADP) 2025/26, noting that the SPG would receive and consider a draft ADP at its next meeting on 27 March 2025.
- Received an update on the refresh of the Strategic Commissioning Plan, noting that the SPG proposed amendments to Strategic Commissioning Intentions 5, 7 and 9.

3.3 Annual Delivery Plan 2025/26 – Scottish Government Guidance and Local Approach

Kerry Willacy presented the guidance received from Scottish Government for the development of the Annual Delivery Plan 2025/26.

The Committee noted consistency with the 2024/25 Planning Guidance and that the previous recovery drivers mapped to the new delivery areas, with the inclusion of one new delivery area covering Finance, Infrastructure and Values Based Health and Care. The Committee were also advised that these mapped to the NHS Board's existing Tactical Priorities.

The Committee heard about the planned approach to developing the 2025/26 Annual Delivery Plan that would deliver an initial early draft to Scottish Government by 27 January 2025 with a final version to be presented to the NHS Board at its meeting in April 2025.

The Committee sought and received assurance that the submission of the Dumfries and Galloway Annual Delivery Plan after the required submission date in March 2025 to allow the NHS Board to consider and approve the draft plan was not out of kilter with the approach being taken in other areas.

The Committee also sought and received assurance that feedback from Scottish Government on the draft plan would be received timeously to enable finalisation.

3.4 **Refresh of the Strategic Commissioning Plan**

Kerry Willacy presented the draft refresh of the Strategic Commissioning Plan, confirming that while the Vision and Model of Care remained consistent, the Strategic Commissioning Intentions had been refreshed to make them more intentional rather than aspirational and ensure better alignment with the National Health and Wellbeing Outcomes.

The Committee were assured that the advice of the Strategic Planning Group had been incorporated into the refreshed document and that their specific request for amendments to the Strategic Commissioning Intentions had been fully incorporated.

The Committee welcomed the refreshed plan and were assured by the process to deliver it. The Committee welcomed the assurance from the Strategic Planning Group that their comments on the Strategic Commissioning Intentions had been fully reflected.

The Committee agreed a further amendment to Strategic Commissioning Intention 9 to read, 'allocate funding where there is greatest need and priority.'

The Committee approved the draft Strategic Commissioning Plan for submission to the IJB.

3.5 **CARERS STRATEGY DELVIERY PLAN**

Liz Forsyth presented the draft Delivery Plan to support implementation of the recently approved Carers Strategy.

The Committee noted that the Delivery Plan had been grouped into themes covering:

- Early identification of Carers;
- Recognising and valuing Carers;
- Support for Carers through Short Breaks; and
- Provision of Support, Advice and Benefits Information.

The Committee received detail on the budget assigned to each theme and the actions that would be supported through that. The Committee were also asked to offer comment and feedback on the proposed measures to assess the impact and effectiveness of the actions set out in the draft Delivery Plan.

The Committee recognised and reinforced the need to support unpaid Carers.

The Committee welcomed the development and presentation of the Delivery Plan and agreed to recommend to IJB for approval along with a proposed Direction to Dumfries and Galloway Council to use the existing delegated Carers budget to deliver the actions within the Delivery Plan.

The Committee noted that an additional £5m will be made available nationally to support Carers and agreed to recommend a Direction for IJB to issue to Dumfries and Galloway Council to remit the Carers Programme Board to develop a plan for

utilisation of Dumfries and Galloway's proportionate share of that funding.

Finally, the Committee agreed that the views that will be sought from the Strategic Planning Group subsequent to the Committee Meeting will be presented to the IJB by the SPG Chair on 04 March 2025.

3.6 **Palliative Care Strategy**

Kirsty Bell presented a paper summarising the new Palliative Care Matters to All strategy (2025-2030) that has been published by Scottish Government.

The Committee noted the key objectives in terms of:

- Equitable access;
- Holistic and person centred care;
- Data driven improvements; and
- Promoting early conversations and awareness.

The Committee also recognised the key challenges to be addressed in terms of:

- Aging population;
- Geographical disparities; and
- Public perception and engagement.

And, finally, the Committee heard about the following key initiatives and action points to be progressed:

- Improved co-ordination of services;
- Education and training;
- Support for Carers; and
- Digital tools and telemedicine.

The Committee welcomed the update and was assured that a local assessment of status against the strategy will be undertaken and plans for action where required will be developed and presented at a future meeting.

3.7 **Health and Social Care Workforce Plan Update**

Pam Jamieson presented the paper on the Workforce Plan, confirming that while a full three-year plan is not required at this time, a template would need to be returned to Scottish Government confirming:

- Board key priority areas including the 4 main areas of the Delivery Plan (reducing agency, medical locum spend, sickness absence and e-rostering). Expectation is all Boards would likely provide very similar information.
- Board recruitment plans – how we are going to fill gaps, innovative recruitment examples, pre-employment initiatives and employability activities. Feedback given to Scottish Government that Boards are in a state of contraction currently so this question may not be valuable as the demand has been changed by the fiscal situation.
- Sickness absence and staff support/wellbeing
- Role diversification

- Pay reform activity

The Committee noted and was assured by the work underway to collect, collate and analyse submissions from all Directorates to populate this and that the key themes will be submitted to Scottish Government, with a copy to be shared with Committee Members.

4. Conclusions

- 4.1 The agenda and papers for the meeting on 21 January 2025 resulted in a full and rich discussion across a range of topics that will be relevant to informing the IJB's strategic commissioning decisions, the setting of Directions and ensuring appropriate balance of Directions across all aspects of the refreshed Strategic Commissioning Plan.

5. Resource Implications

- 5.1 Not applicable

6. Impact on Integration Joint Board Outcomes, Priorities and Policy

- 6.1 Not applicable

7. Legal and Risk Implications

- 7.1 Not applicable

8. Consultation

- 8.1 Not applicable

9. Equality Impact Assessment

- 9.1 Not applicable

10. Glossary

EQIA	Equalities Impact Assessment
IJB	Integration Joint Board