



Dumfries and Galloway  
Integration Joint Board

4<sup>th</sup> March 2025

This Report relates to  
Item 5d on the Agenda

# Update from the IJB Transformation, Innovation and Futures Committee

*Paper presented by Ian Carruthers*

*For Discussion / Noting*

<b>Author:</b>	David Rowland, Director of Strategic Planning and Transformation, <a href="mailto:David.Rowland2@nhs.scot">David.Rowland2@nhs.scot</a>
<b>Approved for Submission by:</b>	Ian Carruthers, Chair of the IJB Transformation, Innovation and Futures Committee, Dumfries and Galloway Council, <a href="mailto:Ian.Carruthers@dumgal.gov.uk">Ian.Carruthers@dumgal.gov.uk</a>
<b>List of Background Papers:</b>	None
<b>Appendices:</b>	<b>Appendix 1a</b> – Specific Duty Report 2025 <b>Appendix 1b</b> – Equality Mainstreaming and Outcomes Report 2025

Direction Required to Council, Health Board or Both	Title	
	Reference Number	
	<b>Direction to:</b>	
	1. No Direction Required	X
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	

## **1. Introduction**

- 1.1 The Integration Joint Board (IJB) Transformation, Innovation and Futures Committee met on Tuesday 18 February 2025.

## **2. Recommendations**

### **2.1 The Integration Joint Board is asked to:**

- **Note this update from the IJB Transformation, Innovation and Futures Committee.**
- **Agree to the IJB Transformation, Innovation and Futures Committee leading a piece of work to embed prevention, early intervention and the reform themes into the Directions that will be set for 2025/26.**
- **Approve the publication of the Joint NHS / Integration Joint Board Equality and Diversity Mainstreaming and Equality Outcomes Report for 2025 (appendix 1).**

## **3. Background and Main Report**

- 3.1 The IJB Transformation, Innovation and Futures Committee considered and discussed six substantive elements of business, as summarised below.

### **3.2 Assessment of the Effectiveness of Integration and Proposed Actions**

The Committee received an update from Ananda Allan, Performance and Intelligence Manager, who described the assessment of effectiveness through the regular performance report, the Audit Scotland Reports and the qualitative assessment by the Strategic Planning Group.

The Committee heard that improved use of Directions was seen to be a key action to improve how services are planned and delivered with a breakdown of Directions by groupings of delegated functions and their associated budgets being a key means of clarifying the strategic commissioning decisions the IJB makes.

It was also noted that work is underway to plan Directions for cross-cutting themes such as Digital and Climate Sustainability. And that further work is required to capture the transformation actions for 2025/26 when these are confirmed.

The Committee discussed the paper and the links with the Finance Workshop held on the morning of 18 February 2025, recognising the importance of using Directions to instruct the Parties to deliver services in line with the delegated budget, recognising the role the IJB has to play in deciding how to prioritise that budget through strategic commissioning decisions designed to meet the assessed need of the local population. .

There was also recognition of the power of Directions in clarifying the outcomes desired through transformation and service change.

The Committee agreed to propose to the IJB that the preventative and early intervention impact measures should be embedded within the baselining and transformation Directions along with the emergent reform themes of Efficiency,

Empowerment, Prevention and Collaboration.

The Committee expressed a desire to participate in a targeted piece of planning to develop proposals for those initiatives and quantify the anticipated impact they will have in terms of reducing demand for statutory sector services and agreed to seek permission from IJB to progress this work on its behalf.

### 3.3 **Community Planning Update**

Valerie White, Director of Public Health, offered a verbal update on progress with Community Planning in Dumfries and Galloway, confirming that Andy MacFarlane as Chair of the IJB is the IJB representative on the Community Planning Partnership Board.

The Committee heard about progress with actions relating to tobacco and vaping, with the Community Planning Partnership writing to Westminster and Scottish Governments asking for further action beyond that set out in the forthcoming Bill and proactive communication asking for community and retailer support in reducing accessibility to products for young people.

The Committee noted that all Community Planning Partnership papers are available on the website and that, going forward, regular updates will come from the Community Planning Partnership Board.

### 3.4 **Scottish Government Population Health Framework**

The Committee received a brief update from Valerie White on progress being made nationally with the development of a Population Health Framework.

The Committee heard that a provisional date of 26 May 2025 has been set for a local joint workshop on the Population Health Framework.

The initial priority is likely to focus on healthy weight and reducing obesity, recognising the importance of creating an environment to support this.

The Committee also heard that a structured approach to prioritising and focusing on prevention and early intervention is likely to come through the framework.

### 3.5 **Draft Equality Act Specific Duties Papers**

Lynsey Fitzpatrick, Equality and Diversity Lead, delivered a presentation to Committee on the Equality Act Specific Duties, clarifying the context and legislative requirements, noting that it is designed to eliminate unlawful discrimination, harassment and victimisation, advance equality of opportunity, and foster good relationships with people who have protected characteristics.

The Committee heard that the Mainstreaming Report must be published at intervals of no more than 2 years and the next version is due by 30 April 2025.

The four draft Equality Outcomes for 2025-29 were set out for the Committee, with confirmation that they will focus on culture, recruitment and workplace experience; women, disability and neurodivergence; anti-racism; and engagement and involvement.

The Committee noted that they were happy with the update and would recommend that the IJB approve for publication at the meeting on 04 March 2025.

### **3.6 DGHSCP Participation and Engagement Activity Quality Report**

Rod Edgar, Communication and Engagement Manager, presented the Quarterly Activity Report to the Committee covering the period November 2024 until January 2025.

The paper confirms that major consultation on Maternity and Right Care; Right Place had concluded, and that further participation and engage on other topics was in the planning phase.

The Committee heard about the Nationally determined and directed service change areas and the expectation on local systems to engage and consult on these once direction has been determined nationally, with Vascular Surgery anticipated to be the first area to be covered.

The Committee were advised that the Participation and Engagement Group has requested an update on the implementation of the Right Care; Right Place and the associated engagement work that will be undertaken. Further, they heard that support is being given to the team leading the review of General Medical Services to ensure appropriate levels of participation and engagement in the scoping phase and the subsequent planning phase.

### **3.7 Place Based Planning**

Viv Gration, Deputy Head of Strategic Planning and Commissioning, and Euan McLeod, Strategic Planning and Commissioning Manager, facilitated a workshop discussion on Place Based Planning, reminding Members of the Direction from the IJB in September 2023 and offering background to the concept.

The Committee observed that, through the Health and Social Care Partnership's engagement with the Strategic Housing Forum and the Local Development Plan, contribution was already being made to Place Based Planning.

It was recommended that connection is made with colleagues from Public Health Scotland who have been looking at Place Based Planning to draw learning from elsewhere and apply that in local approaches. Further, there was a recognition that there is an opportunity to set out some desired ambitions and outcomes for Place Based Planning as part of its Strategic Planning and Commissioning role.

The Committee noted that 20-minute neighbourhoods are not viable for a geographically dispersed area such as Dumfries and Galloway but the principles of Place Based Planning should be considered as part of Direction setting where it is relevant to the strategic objectives of the IJB.

The Committee agreed that Viv Gration would draft a report to IJB recommending a way forward.

## **4. Conclusions**

4.1	The agenda and papers for the meeting on 18 February 2025 resulted in a full and rich discussion across a range of topics that will be relevant to the refresh of the Strategic Commissioning Plan.				
<b>5.</b>	<b>Resource Implications</b>				
5.1	Not applicable				
<b>6.</b>	<b>Impact on Integration Joint Board Outcomes, Priorities and Policy</b>				
6.1	Not applicable				
<b>7.</b>	<b>Legal and Risk Implications</b>				
7.1	Not applicable				
<b>8.</b>	<b>Consultation</b>				
8.1	Not applicable				
<b>9.</b>	<b>Equality Impact Assessment</b>				
9.1	Not applicable				
<b>10.</b>	<b>Glossary</b>				
	<table border="1"> <tr> <td><b>EQIA</b></td> <td><b>Equalities Impact Assessment</b></td> </tr> <tr> <td><b>IJB</b></td> <td><b>Integration Joint Board</b></td> </tr> </table>	<b>EQIA</b>	<b>Equalities Impact Assessment</b>	<b>IJB</b>	<b>Integration Joint Board</b>
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