

Appendix 2 – Features of Collaborative Commissioning

Co-production and Participation	Involves people with lived experience, unpaid Carers, communities and provider partners in design, delivery and monitoring of services Moves beyond consultation to shared decision-making
Ethical and Rights Based Approach	Focuses on human rights, dignity and person led care Aligns with Self-Directed Support (SDS) principles
Trust Based Relationships	Emphasises mutual respect and transparency between commissioners and provider partners Recognises the third sector as equal strategic partners, not just service deliverers
Shared Outcomes and Accountability	Prioritises wellbeing and community outcomes over outputs or cost-efficiency Encourages joint accountability across sectors
Flexible and Sustainable Funding	Advocates for longer-term, fairer funding models to enable innovation and sustainability Challenges short-termism and competitive tendering where inappropriate
Localism and Place-Based Planning	Supports local solutions tailored to community needs Encourages collaborative spend and shared resources at local level