

Health and Social Care Partnership
Leadership Group

1 May 2025

This Report relates to
Item X on the Agenda

Third Sector Dumfries and Galloway Commission

Paper presented by Viv Gration

For Approval

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Paper Approved for Submission By:	David Rowland, Director of Strategic Planning and Transformation, NHS Dumfries and Galloway, David.Rowland2@nhs.scot
List of Background Papers:	Health and Social Care Senior Leadership, 20 February 2025 - Third Sector Dumfries and Galloway Commission
Appendices:	

1. Introduction

- 1.1 This paper sets out responses to questions from Health and Social Care Leadership Group (HSCLG) meeting on 20 February 2025 relating to a new commission and model for Third Sector Dumfries and Galloway (TSDG). It proposes:

- How the impact of additional investment could be understood and the potential indicators
- What a whole change of practice may look like in the longer term, with communities enabled and supported to meet most of their needs, turning only to professional/statutory input when needed

2. Recommendations

- 2.1 **The Health and Social Care Leadership Group is asked to:**

- Approve that the additional information provided demonstrates impact of additional investment
- Approve the proposed indicators are used to measure progress and form the basis of monitoring of new agreement when established
- Note that work continues to identify the additional funding required to support this new approach

3. Background and Main Report

- 3.1 At their meeting on 6 February 2025 the Health and Social Care Leadership Group (HSCLG) agreed that a new approach to commissioning Third Sector Dumfries and Galloway (TSDG) be developed. On 20 February 2025 HSCLG agreed the draft commission and the proposed approach to identify the funding required. However, asked for more detail to understand the impact and inclusion of target indicators.

- 3.2 The changing role for TSDG was set out in the previous paper in three stages.

Capacity	Investment	We will see
Core	£82k	<ul style="list-style-type: none"> • The third sector represented at IJB, SPG and working groups • An active third sector forum with organisations whose purpose is connected to health and wellbeing • Developing networks of sector organisations sharing some knowledge • Mostly siloed working in delivery of support and services across the sector • Governance, funding and sustainability advice and support for TSOs
Foundation	£130k	As core, plus: <ul style="list-style-type: none"> • Active thematic connections being made across organisations delivering care, working in prevention, improvement and wellbeing • Facilitated spaces for peer support and more shared learning • Increasing numbers of sector organisations connecting and participating • Improved sector insights on operating models, funding and data gathering
Optimum	£180k	As foundation, plus: <ul style="list-style-type: none"> • Direct capacity building activity • Collaborative working, focussed on shared outcomes and community impact • Quality sector insights, shared approaches to data gathering • Sector leadership developing new models of early support, building collective approaches to investment and activity • Cross-sector learning and participation in re-design

3.3 From the point at which the optimum operating model is reached, it's likely that benefits will also be realised in stages over at least a five-year period, from which point significant changes to service design, community-led approaches and investment can begin to be embedded.

3.4 The timeline for outcomes and the associated indicators are:

Year	Outcomes	Indicators
1	<ul style="list-style-type: none"> • Improved sector engagement • Increased understanding of service and support models across Dumfries and Galloway • A new, active Leaders Network established to begin concept development • Foundational work underway to established new thematic collaboratives 	<ul style="list-style-type: none"> • 50% of known health and care Third Sector Organisations (TSOs) are registered and engaged with TSDG • New map of health and wellbeing orgs/support/services in DGLocator, beyond Health and Social Care Partnership (HSCP) commissioned services • 20 sector leaders are active in the newly established Leaders Network
2	<ul style="list-style-type: none"> • New thematic collaboratives are building links to priority outcomes • The sector working together to identify shared indicators for health, care and wellbeing outcomes across Dumfries and Galloway • More organisations are joining collaborative spaces to learn and share • New models of shared working are being developed 	<ul style="list-style-type: none"> • 5 new collaboratives are established on mental wellbeing, Carers, long term conditions, care provision and prevention & early support with involvement of TSOs beyond HSCP commissioned services • The collaboratives' collected budgets demonstrate a 5% increase in funding for health and wellbeing (compared with 2024/25 financial year spend)

	<ul style="list-style-type: none"> • New models of commissioning collaboratively for shared outcomes are being developed 	<ul style="list-style-type: none"> • A new data profile and framework is developed • 60% of known health and care TSOs are registered with TSDG • Collaboratives have agreed 'ways of working' to include approaches to peer support and shared learning • Overall investment in third sector has increased by 10% on 2024/25 financial year
3	<ul style="list-style-type: none"> • Some thematic collaboratives have developed operating models to deliver support and services based on shared outcomes • There are examples of collective investment models operating • The sector is beginning to attract external investment • Health & Social Care has formalised its partnership with the DGCollective 	<ul style="list-style-type: none"> • At least 2 of the collaboratives are operating support or services together • At least 2 of the collaboratives are sharing resources to maximise support and impact • At least one of the collaboratives has attracted external investment
4 and 5	<ul style="list-style-type: none"> • Collaboratives are now the core model of delivering on shared outcomes • Commissions support sector collaborative working • There is significant learning and evaluation data to show the effectiveness of third sector, community based support and services • There is a substantial volume of quantitative and qualitative data for evaluation and data can be integrated across sectors • More people are being supported by third sector in their communities • Less people are accessing services or waiting for services where third sector is better able to support them • Some models of previous service provision are fully re-designed, some preventative services have closed as demand has shifted 	<ul style="list-style-type: none"> • There are now at least 10 collaboratives operating across integrated outcomes to include food, transport, tackling isolation, activity and post-healthcare support • IJB can commission for outcomes through established and trusted collaboratives • There is regular reporting and shared insights that is integrated to show collective impact on people and place across sectors • 20% reduction in people accessing public services for early support • 60% of people are referred from third sector in a new pathway for professional advice

3.5 The outcomes within the above table will be used as the basis for the funding agreement for TSDG and monitoring of the agreement will be against the indicators. Regular, six monthly, reports on progress will be provided to HSCLG.

3.6 DG Collective

3.7 DG Collective is a new concept for improved collaborative working across the Third Sector in Dumfries and Galloway and is the long term goal of TSDG.

3.8 It is focussed on shared outcomes to improve the lives of people across the region, communities of people and place and intended to give the third sector space and capacity to lead. The Collective, along with a new investment model, InvestDG, aims to ensure that money, policy and power are placed where people

	are, that communities can own and lead their challenges and opportunities and that public services are enablers and supporters of that endeavour, with professional help is needed.										
3.9	More information about the concept is available here www.dgcollective.org.uk										
4.	Conclusions										
4.1	Third sector organisations have a key role to play in the delivery of the IJB Model of Care. Shifting the focus of TSDG to build capacity and capability within the sector is likely to have benefit for third sector partners and for the HSCP.										
5.	Resource Implications										
5.1	The TSDG Commission is currently £82k. The HSCLG have agreed to establish a three year contract at this level.										
5.2	Funding for the change of commission will be identified through prioritisation of current spending in third sector. A draft process for prioritisation has been developed and is being refined with the Strategic Planning Group.										
6.	Impact on Health and Social Care Partnership Outcomes, Priorities and Policy										
6.1	Delivery of IJB Model of Care supports delivery of National Health and Wellbeing Outcomes.										
7.	Legal and Risk Implications										
7.1	None at this time.										
8.	Consultation										
8.1	Third Sector Dumfries and Galloway. Health and Social Care Leadership Group										
9.	Equality and Human Rights Impact Assessment										
9.1	This proposal is at an early stage, an EQIA will be undertaken as work progresses.										
10.	Glossary										
10.1	All acronyms must be set out in full the first time they appear in a paper with the acronym following in brackets.										
	<table border="1"> <tr> <td>EQIA</td><td>Equalities Impact Assessment</td></tr> <tr> <td>IJB</td><td>Integration Joint Board</td></tr> <tr> <td>TSDG</td><td>Third Sector Dumfries and Galloway</td></tr> <tr> <td>HSCP</td><td>Health and Social Care Partnership</td></tr> <tr> <td>HSCLG</td><td>Health and Social Care Leadership Group</td></tr> </table>	EQIA	Equalities Impact Assessment	IJB	Integration Joint Board	TSDG	Third Sector Dumfries and Galloway	HSCP	Health and Social Care Partnership	HSCLG	Health and Social Care Leadership Group
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