

Dumfries and Galloway
Integration Joint Board

22nd September 2026

This Report relates to
Item 7b on the Agenda

Update from the IJB Strategic Planning, Finance and Commissioning Committee

Paper presented by Ian Carruthers

For Noting

Author:	Amber Murray – EA to Chief Officer
Approved for Submission by:	Ian Carruthers (Vice Chair), Local Authority Voting Member
List of Background Papers:	None
Appendices:	None

Direction Required to Council, Health Board or Both	Title	
	Reference Number	
	Direction to:	
	1. No Direction Required	X
	2. Dumfries and Galloway Council	
	3. NHS Dumfries and Galloway	
	4. Dumfries and Galloway Council and NHS Dumfries and Galloway	

1.	Introduction
1.1	The Integration Joint Board (IJB) Strategic Planning, Finance and Commissioning Committee met on 1 st September 2026.
2.	Recommendations
2.1	The Integration Joint Board is asked to: • Note this update from the IJB Strategic Planning, Finance and Commissioning Committee and any key recommendations from the Committee for approval • Note that the Committee recommended approval of the final set of 12 new IJB Directions and the updated Appendix to the IJB Directions Policy, which are presented separately to the IJB.
3.	Background and Main Report
3.1	The IJB Strategic Planning, Finance and Commissioning Committee considered and discussed the substantive elements of business, as summarised below.
3.2	Financial Performance Update: Quarter 1 2026/27
3.3	The Committee noted the totality of delegated resources and the financial recovery plan targets required to achieve a balanced budget. The revised NHS delegated budget and the Quarter 1 positions for NHS and Council delegated services were considered. The Council position showed a forecast overspend of £5.6 million at the end of June 2026, an improvement of £2.0 million from the revised opening pressure of £7.6 million, before delivery of further planned savings.
3.4	Members highlighted the current in-year gap against required savings, the need for recurring and sustainable measures, and the risks to direct care and provider sustainability. Assurance was provided that older people's services would contribute a fair share but would not be expected to offset overspends in complex care, physical disability or mental health. The Committee also noted that IJB reserves are fully committed.
3.5	Strategic Planning Group Update
3.6	The Committee welcomed the agreed revised Terms of Reference and renewed focus on cross-sector membership, attendance, structured agendas and papers, and clarity of purpose in supporting the IJB. The succession process for a new Chair is being managed, with the next Strategic Planning Group meeting scheduled for 10 th September 2026.
3.7	IJB Directions
3.8	The Committee considered the final proposal for 12 new IJB Directions and the updated Appendix to the IJB Directions Policy, and recommended both for approval by the IJB. Members supported continuing local implementation rather than pausing for national clarity. The first year will be used to develop local outputs and measures, including consideration of Community Wealth Building principles. A mid-year update is scheduled for December 2026 and a full-year update for June 2027.

- 3.9 The Chief Officer and Performance and Improvement Manager will bring forward information on national health and social care reform proposals and the implications for the IJB and its Directions.
- 3.10 **Learning Disability and Complex Needs Implementation Plan, including Coming Home**
- 3.11 The Committee noted positive progress alongside significant constraints relating to suitable housing and tenancies, funding, workforce capacity and the absence of dedicated project management and administrative support. The Committee endorsed continued development of local housing with care and support solutions to support the Coming Home agenda. Members emphasised that reducing out-of-area placements is both better for individuals and likely to reduce costs.
- 3.12 A planned IJB housing workshop will now take place in December 2026. It will consider how the IJB can influence housing investment and will include the project management and administrative support required to deliver the plan.
- 3.13 **Right Care, Right Place: Community Hubs**
- 3.14 The Committee welcomed progress with the four community hubs and their early use for flexible workspace, clinical and vaccination activity, meetings and community use. Members stressed that completion of the initial phase should not end development. The next phase should strengthen utilisation, capture learning, improve web visibility, develop community leadership and hub-and-spoke arrangements, and align the hubs with place-based care and strategic alliance planning. A future report will set out this next phase, the paper which was presented is included today, and Steph Mottram is attending to update the full IJB.
- 3.15 **Communication, Participation and Engagement**
- 3.16 The Committee noted engagement activity relating to the GMS review, the proposed relocation of GP services from Waverley Medical Centre, value-based health and care, realistic medicine and chronic pain awareness. It supported further social media promotion encouraging communities to participate in the Scottish Government's social prescribing engagement.
- 3.17 The draft IJB Participation and Engagement Strategy 2026-2029 was noted, including delivery through existing governance arrangements and ongoing monitoring and annual review. The annual review will provide an opportunity to test alignment with emerging Community Wealth Building requirements. The same issue will be raised when the strategy is considered by the NHS Board.
- 3.18 **Community Wealth Building**
- 3.19 The Committee received a presentation on Community Wealth Building and discussed how the principles should be visible in IJB strategic commissioning, Directions and decision-making. Particular emphasis was placed on accessible procurement routes for small and medium-sized local enterprises, fair work, local employment and community benefit clauses, use of local assets, third-sector provision, and taking account of existing local place and community action plans.

3.20	The Director of Public Health will liaise with governance colleagues on embedding Community Wealth Building in IJB plans, Directions and processes, share the presentation with the Workforce Planning lead, and raise the relevance of local place and community plans at the Community Planning Partnership workshop.
3.21	Public Health Committee Chair's Briefings
3.22	The Committee noted the June and August 2026 briefings, including vaccination and screening performance, inequalities in uptake, place planning, healthy weight environments, preventative spend, population health maturity, anchor organisation metrics, community link workers and the public health improvement workforce. Members considered that this Committee remained an appropriate forum for strategic oversight of population health and prevention.
3.23	Workforce Plan Update
3.24	The Committee noted development of a repeatable workforce evidence base and dashboard covering NHS and adult social work. The baseline will consider workforce size and composition, demographics, workforce movement, hard-to-fill posts, recruitment pressures and alignment with the local labour market. Members highlighted housing, attraction and retention, the contribution of the third and independent sectors and volunteers, and the risk of statutory organisations drawing staff from commissioned providers.
3.25	A multidisciplinary development and oversight group will be established with finance, service, professional, third-sector and independent-sector representation. A further update will return to the Committee before the final Workforce Plan proceeds to the IJB. Business Support will liaise with the Workforce Planning lead when the 2027 Committee dates are scheduled.
4.	Conclusions
4.1	This paper provides an overview of the Integration Joint Board (IJB) Strategic Planning, Finance and Commissioning Committee which met on 1 st September 2026.
5.	Resource Implications
5.1	Not applicable
6.	Impact on Integration Joint Board Outcomes, Priorities and Policy
6.1	Not applicable
7.	Legal and Risk Implications
7.1	Not applicable
8.	Consultation
8.1	Not applicable

9.	Equality Impact Assessment	
9.1	Not applicable	
10.	Glossary	
	EQIA	Equalities Impact Assessment
	IJB	Integration Joint Board