Integration Joint Board
Strategic Planning, Finance and Commissioning Committee

1st December 2026

This Report relates to
Item 8 on the Agenda

Refreshing the Strategic Planning Group

Paper presented by Viv Gration

For Discussion / Noting

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List of Background Papers:	Strategic Commissioning Plan 2025–2028
Appendices:	**Appendix 1** – EQIA **Appendix 2** - Consumer Duty Fair Funding Assessment

1. Introduction

1.1 This paper outlines the statutory function of the Strategic Planning Group (SPG) and proposes a wider role in supporting transformation through the Delivering Change programme.

1.2 A verbal update and feedback from SPG on 26 November 2026 will be given at the Committee meeting on 1 December 2026.

2. Recommendations

2.1 **The IJB Strategic Planning, Finance and Commissioning Committee is asked to:**

- **Note SPG's statutory role in preparing and reviewing the Strategic Plan.**
- **Consider the proposal to extend SPG's contribution to transformation through Delivering Change, informed by the verbal update from the workshop.**
- **Support development of revised Terms of Reference with members, subject to the appropriate governance checks and IJB approvals.**

3. Background and Main Report

3.1 Section 32 of the Public Bodies (Joint Working) (Scotland) Act 2014 requires the IJB to establish an SPG, bringing together NHS Board and Council nominees, prescribed stakeholder groups and locality representatives. Under section 33, the IJB must seek SPG's views on proposals for the Strategic Plan and its first draft, and take those views into account.

3.2 SPG also has a statutory role in review. Under section 37, the IJB must seek and have regard to its views on the effectiveness of arrangements for carrying out integrated functions and whether a replacement Strategic Plan is needed.

3.3 Building on these functions, it is proposed that SPG becomes an ongoing forum for communities and partners to shape transformation through Delivering Change. This would bring people's experience and local knowledge into discussions while choices remain open, rather than asking members mainly to comment on developed proposals or receive updates.

3.4 SPG would help test the direction towards prevention, earlier support, crisis avoidance and community-led approaches, alongside specialist care when needed. It would bring together community, Carer, professional and partner perspectives on housing, care and support, challenge assumptions and advise IJB on strategic priorities and the choices involved in change.

3.5 This wider contribution would support, not replace, SPG's statutory duties. SPG would advise through this Committee and onward to the IJB within their respective remits, with feedback on how its advice was used. Formal decisions would remain with the IJB and other responsible bodies; programme and service leads would retain responsibility for delivery.

3.6	The workshop on 26 November will seek members' views on this proposal. Feedback will be given verbally on 1 December and used to develop revised Terms of Reference, membership and working arrangements for consideration through the appropriate governance process.
4.	**Conclusions**
4.1	The proposal builds on SPG's statutory planning and review role, giving communities and partners an ongoing opportunity to shape transformation through Delivering Change. Members' feedback will inform the final arrangements.
5.	**Resource Implications**
5.1	The intention is to use existing planning and meeting support capacity, subject to budget-holder agreement. Officer time and participation support will be needed. No additional funding is sought, and this paper approves no service changes or investment and assumes no immediate savings from prevention.
6.	**Impact on Integration Joint Board Outcomes, Priorities and Policy**
6.1	The proposals support prevention, independence, person-centred care, unpaid carers, reduced inequalities and effective use of resources. These relate to National Health and Wellbeing Outcomes 1, 2, 3, 4, 5, 6 and 9, the Strategic Commissioning Plan 2025–2028 and Delivering Change.
7.	**Legal and Risk Implications**
7.1	Membership, chairing, reporting and Terms of Reference must meet the 2014 Act and SPG membership regulations and undergo governance and legal checks. SLT support and workshop discussion are not formal approval.
7.2	Membership checks, participation support, clear boundaries and feedback will address risks of missing voices, unclear responsibilities and duplication. Representation gaps do not themselves establish non-compliance.
8.	**Consultation**
8.1	SPG members' views will be sought on 26 November and reported verbally to the Committee on 1 December. Further input will be sought where perspectives are missing. This does not replace wider engagement or formal consultation on future proposals.
9.	**Equality Impact Assessment**
9.1	Members will be asked about need for accessible papers, preparation, communication, travel, online access and other support. Verbal and written contributions will be welcomed; no individual is expected to speak for everyone.
9.2	A draft EQIA is attached.
10.	**Consumer Duty**
10.1	A draft consumer duty assessment is attached.

11. Glossary

EQIA	**Equalities Impact Assessment**
IJB	**Integration Joint Board**
SPG	**Strategic Planning Group**
SLT	**Senior Leadership Team**